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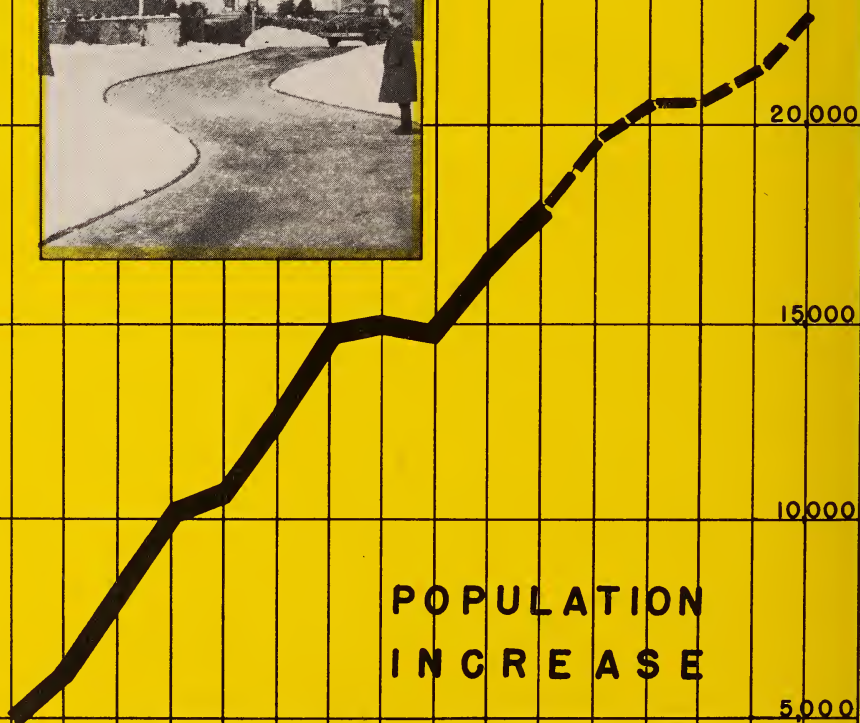
ANNUAL REPORT
OF THE

TOWN OF SAUGUS,
MASSACHUSETTS

FOR THE YEAR ENDING
DECEMBER 31st 1949



S A U G U S



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TOWN OFFICERS 1949

Selectmen

John C. Pitman, Chairman
John J. Bucchiere
William H. Robinson
Alan F. Sawyer
James P. Sullivan

Town Manager

James F. Shurtleff

School Committee

William S. Braid, Chairman
James W. Currier
Harriet A. McAdoo
George A. McCarrier
John L. Silver

School Superintendent

Vernon W. Evans

Town Meeting Members

Precinct - 1

Edward E. Berrett
Elmer R. Emmett
Welcome W. McCullough
Henry A.B. Peckham
Harry F. Wentworth

Precinct - 2

Arthur Dearing
Theodore Fueswyck
Peter Hanlon
George N. McKay
Thomas F. Quinlan

Precinct - 3

George F. Gosselin
George W. Pitman
Frederic J. C. Price, Jr.
Donald Walker
George O. Walker

Precinct - 4

Alice G. Blood
Robert L. Davis
Paul A. Haley
Walter F. Neal
Harold P. Rice

Precinct - 5

Richard Downes
Chester P. Gibson
William Everett LaVene
Prescott N. Murray
Edwin M. Thompson

Precinct - 6

Edson E. Evans
W. Ernest Light
Edward J. O'Neil
Albion N. Rice
Ralph H. Sweetser

Precinct - 7

Alexander S. Addison, Mod'r
Raymond P. Clark
Earle W. Cousens
Albion Hogan
Clarence Kenerson

Precinct - 8

Herman Bunker
William DeSimone
Davis Hanson
Edwin M. Holmes
Margaret Lapan

Precinct - 9

Frank K. Berthold
George B. Dixon
Richard Merrill
Fred C. Smith

Precinct - 10

Arthur W. Anderson
Cornelius McHugh
Anthony Grella
Paul F. Neal
George Robinson

POLICY



BOARD OF SELECTMEN

John C. Pitman, Chairman
John J. Bucchiere
William H. Robinson
Alan F. Sawyer
James P. Sullivan

Your Board of Selectmen presents herewith a report for the year of 1949, the second year of our term of office and the close of the first phase of your Selectmen-Manager form of government. The past year has been an active one for this Board and we are justly proud of any contributions we may have made that have placed Saugus in its present excellent position.

The transition from our old method of municipal "mis-administration" to those of a centralized co-ordinated productive unit has been completed, with but few exceptions, during our term. We have earnestly attempted to guarantee the future of your new form of government.

We point, with pardonable pride, to the complete and final elimination of the depression incurred debt of "tax title loans" through determined and concentrated action in selling an unprecedented amount of this property and placing it back upon the tax rolls. Since final repayment to the Commonwealth in early 1949 there has been credited some \$27,570.00 as income. Many desirable properties still remain on the books and we recommend that sufficient funds be made available to procure for the Town some very attractive parcels for sale in 1950.

We call your attention to the rapid growth of your "excess and deficiency" account from a deficit in 1946 to the present healthy surplus of some \$238,582.00. This should be allowed to remain untouched as we feel that this account should increase to at least \$500,000.00 to be carried against any future necessities.

The Board could not agree to proposals advanced during the year to increase water service charges as we felt that the supposed deficit of \$26,000.00 was not an actual fact. We call your attention to expenditures, including bond payments, of \$87,914.39 against receipts of \$87,644.51. Future profits

should be reserved for correction and maintenance of the water system as there is much old pipe to be replaced.

At long last, action has been instigated to obtain for the Town a proper return for the tenth of our Town owned by the City of Lynn and used for water-shed purposes. It is our present intention to go into the Legislature to remove the antiquated assessment placed in 1883. This area now provides income of less than \$800.00 against some \$800,000.00 from the remaining nine-tenths of the Town. We ask your whole-hearted support in this matter.

We are currently attempting to adjust the incorrect system of sewer excess billing. At present water used in the summer for watering gardens, lawns, etc., is used as a basis of overcharges for use of the sewer system. This matter will be presented to Town Meeting for correction.

Prospects of increased revenue through industrialization of our marsh area appeared bright at year's end. If Saugus is to gain the improvements so necessary and convenient to a growing town, no stone can be left unturned in following this matter through to a successful conclusion. Here again, we solicit the support of all interested citizens.


We have been in complete sympathy with the retooling of the Public Works Department, along with installations of modern office appurtenances in other divisions, to place all branches of your Town Departments on a paying basis. Only with modern and capable tools and equipment can they deliver proper service.

In 1949 the Board proposed certain schedules of compensation for all employees as the first step to properly pay for services rendered. We propose in 1950 to follow that plan with further adjustments. In 1951 this program should be completed with maximum salaries attained. The full establishment of this system will allow the Town to properly forecast that portion of Town expenses paid for wages. This will establish a permanent structure in keeping with present conditions but will not place our employees as the highest paid in the area.

The Board has complied with all conditions of law relating to licenses, permits and local by-laws. All necessary and requested hearings have been held with appropriate decisions rendered.

The Board recommends that serious thought be given the proposals from the Town Planner and the Planning Board relative to school housing. It is indeed high time that improved, adequate and properly-located plants were provided for the youth of the Town. Plans call for the erection of five buildings in the next twenty years, so located to serve the concentrated population or growing areas of the Town. Full details are available to all interested, and we suggest immediate action so as to be able to take advantage of State and Federal assistance.

Complete details of the Town's operations will be



found in the reports of the Town Manager and the various departments. We suggest your careful study of these reports in order that you fully appreciate the present and future of the Town. To all who have assisted us during the past year we extend our appreciation, especially those neighborhood and sectional improvement groups which have done much to improve the Town.

Upon the occasion of his voluntary retirement from public life, we the remaining members of the Board of Selectmen salute our retiring chairman, John C. Pitman. His long experience in office, his mature judgement and his patience of understanding have assisted us greatly. Probably no other person has contributed as much personally and publicly as has our retiring member. The Town loses, in Mr. Pitman's retirement, a faithful and untiring public servant.

William H. Robinson
John J. Bucchiere
Alan F. Sawyer

TOWN ELECTIONS

Board of Registrars:
John B. Leahy, Chairman
Francis M. Hill
Thomas A. Kelly
Ruth E. Stevens


There were no elections held in Saugus during 1949.

1949 TOWN MEETINGS

Annual Town Meeting - March 21, 1949

(Adjourned to March 28, April 4, April 11, and April 18.)

ART. 1.	To authorize Treasurer to borrow in anticipation of Revenue.	VOTED
ART. 2.	To appropriate \$5,000 for Chap. 90 Highway Const.	VOTED
ART. 3.	To appropriate \$2,000 for Chap. 90 Maintenance.	VOTED
ART. 4.	To appropriate \$23,500 and transfer from available funds the sum of \$20,000 to purchase new equipment for Public Works Department.	VOTED
ART. 5.	To establish a Reserve Fund for 1949.	INDEF. POSTPONED
ART. 6.	To appropriate \$416.67 for refund of pinball license fees.	VOTED
ART. 7.	To set fees for use of Sewer System at \$12.00 per connection plus additional charge pf \$5.00 per tenement, apartment, store or subdivision.	VOTED
ART. 8.	To establish policy on all new water main extensions.	VOTED
ART. 9.	A. To accept Juliette Rd. B. To accept Greystone Rd. C. To accept Union St. D. To accept Marion Rd. E. To accept Short St. G. To accept Midvale Ave.	VOTED VOTED VOTED VOTED VOTED VOTED
ART. 10.	To transfer \$847.03, unexpended balance of Art. 62 of 1946 to construct water main in Golden Hills to road construction on Golden Hills Rd. and Jamaica Rd.	VOTED
ART. 11.	To deed Old Iron Works House to First Iron Works Assoc.	VOTED
ART. 12.	To accept Sect. 12 of Chapter 143, General Laws.	VOTED
ART. 13.	To transfer \$7,799.35 from 1948 Water Bond Issue for purpose of paying costs of making connection with M. D. C. system at intersection of Ballard Street & Salem Turnpike & replacing old water main.	VOTED
ART. 14.	To reserve for Playground purposes lots A125 to A119 on Plan 1035, tax possessions.	VOTED
ART. 15.	To amend Zoning Map.	REFERRED BACK TO PLANNING BOARD FOR FURTHER STUDY
ART. 16.	To amend Sect. 2 of Zoning By-Law.	VOTED



ART. 17.	To amend Section 8 of Zoning By-Law "Height and Liveable Area Regulations"	VOTED
ART. 18.	To amend Sect. 10 of Zoning By-Law "Area Regulations"	VOTED
ART. 19.	To amend Zoning Law "Yards"	VOTED
ART. 20.	To amend Sect. 13 of Zoning By-Law "Accessory Uses"	VOTED
ART. 21.	To amend Zoning By-Law "Road-side Setbacks."	LAID ON TABLE
ART. 22.	To amend Chap. 3 of Building Ordinances "Fees for Permits."	VOTED
ART. 23.	To limit stay of trailers.	LAID ON TABLE
ART. 24.	Budget	SEE ACCOUNTANT'S REPORT FOR APPROPRIATIONS
ART. 25.	To assume liability for damages incurred by work done by Mass. Dept. of Public Works.	LAID ON TABLE
ART. 26.	To accept Chap. 136, Sec. 4B, G/L.	NOT VOTED
ART. 27.	To allow Selectmen to grant easements to public utilities in private ways in which Town has interest or title.	VOTED
ART. 28.	To appropriate \$13,000 for purchase of pressure fog unit.	INDEF. POSTPONED
ART. 29.	To appropriate \$10,000 for Chapter 90 Construction on Main St.	NOT VOTED
ART. 30.	To extend 8" water main on Broadway from Highland Ave. to Essex St.	NOT VOTED
ART. 31.	To accept Holden Ave.	VOTED
ART. 32.	To rezone lot A553, Plan 3020.	NOT VOTED
ART. 33.	To deed lots 59 and 60, Plan 16764B Land Court to John F. Regan, Tr. of Oaklandvale Realty Trust.	LAID ON TABLE
ART. 34.	To rezone lots A135, A148 and A138, Plan 1021.	LAID ON TABLE
ART. 35.	To rezone lots A2 and A246, Plan 1041.	LAID ON TABLE
ART. 36.	To rezone lot A53, Plan 3002.	LAID ON TABLE
ART. 37.	To appropriate \$7,013 for water extensions on Fiske and Wilbur Avenues.	NOT VOTED
ART. 38.	To appropriate \$2,400 for rebuilding culvert in Oaklandvale Brook.	NOT VOTED
ART. 39.	To appropriate \$5,000 for cleaning Oaklandvale Brook.	NOT VOTED
ART. 40.	To appropriate \$5,000 to clear Oaklandvale Brook.	NOT VOTED
ART. 41.	To appropriate \$9,000 to rebuild culvert in Oaklandvale Brook.	NOT VOTED
ART. 42.	To appropriate \$5,000 for rebuilding bridge and culvert at	NOT VOTED

- Forest Street.
- ART. 43. To appropriate money to REFERRED TO SELECTMEN,
construct sewer mains. MANAGER, PLANNING BOARD
- ART. 44. To instruct Manager to increase LAID ON TABLE
salaries.
- ART. 45. To grant all employees a wage LAID ON TABLE
increase of \$400.00.
- ART. 46. To increase salaries of Police LAID ON TABLE
Department by \$400.00.
- ART. 47. To increase salaries of Fire LAID ON TABLE
Department by \$400.00.
- ART. 48. To adopt Chap. 657, Acts of 1948. LAID ON TABLE

Special Town Meeting - December 19, 1949

- ART. 1. To accept for highway purposes, VOTED
land lying between Union and
Pleasant Streets.
- ART. 2. To accept that portion of Union St. VOTED
lying between Greystone Rd. and
Pleasant Street.
- ART. 3. To discontinue that portion of Grey- VOTED
stone Rd. lying between Union St.
and Central Street.
- ART. 4. To amend Section 10 of By-Laws to NOT VOTED
allow for location and use of
trailers for dwelling purposes..
- ART. 5. To amend Section 10 of Special By- LAID ON TABLE
Law.

1949 TAX RATES

SAUGUS	\$38.90
LYNN	\$48.40
LYNNFIELD	\$41.00
MALDEN	\$46.00
MELROSE	\$42.00
READING	\$43.00
REVERE	\$53.40
SWAMPSCOTT	\$41.00
WAKEFIELD	\$41.60



FINANCE COMMITTEE

Chairman, Norman Driver
Secretary, Frederick F. Flaherty
Arthur W. Anderson
Robert G. Ballard
Henry H. Calderwood
Richard Downes
J. Lowell Goding
Lyman E. Sproul
Bertrand D. Westendarp

The year 1949 has been a particularly active one insofar as the Finance Committee is concerned. We have attempted to keep abreast of municipal developments both in our Town, as well as those in other towns and cities throughout the Commonwealth, so that we may then be in a better position to make sensible recommendations relative to our own budgets for the coming year.

This committee has endeavored to function in a legal, businesslike, dignified manner, and has operated without bias or subservience to any individual or group of individuals. The best interests of the Town as a whole have been the only factor in the making of decisions. Differences of opinion have been settled by gentlemanly debate within the committee rather than by publicity which may be detrimental to the Town.

We have met with the Town Manager upon numerous occasions to discuss Town affairs, being ever-willing to offer assistance to the best of our ability. We wish to take this occasion to compliment the Manager, Mr. James F. Shurtleff, upon the excellent job which he has done throughout the year. Also, the departmental heads who have been so cooperative and have exercised excellent judgment and ability in operating their departments efficiently and within their limited budgets. This is an excellent example of what can be done when the entire municipal government operates in a cooperative manner.

It is true that the Town as a whole is in need of many more improvements, but the trend is now in the right direction. With a reasonable tax rate, which we will again enjoy in 1950, it is certain that our revenue will again increase with the additional home building and industrial developments. Our improvements must be gradual and definitely on a "pay-as-you-go" basis.

The budgets for the year 1950 will be thoroughly studied by the Finance Committee and the recommendations will be consistent with the ability of the Town to pay.

It is gratifying to note that the Town Meeting for the past two years has followed the recommendations of this committee. If the same holds true this year, we will again be able to have even more municipal improvements and equipment than in the year 1949.



ADMINISTRATION

TOWN MANAGER

James F. Shurtleff
Town Manager

This, the second annual report of the Manager of the Town of Saugus, briefly summarizes the progress - the rapidly accelerating progress - being made by the Town under its new form of government.

Too, realizing that a vast majority of such reports amount to little more than compositions of lofty-sounding words, empty promises and promptly-forgotten suggestions and recommendations, it will account for the suggestions and recommendations made in the report of the Manager one year ago. By so measuring results against former promises and recommendations, one can best determine the extent of the progressive accomplishments of his government.

Other reports state that an important duty of the department head is to recommend such measures which in his opinion will improve his department or the Town. More important, and the real proof of the effectiveness of one's administration, is the carrying out and putting into operation of those recommendations. To recommend for many years and to come up with absolutely nothing in the way of results after all those years, represents only total administrative failure. To blame others for that failure is childish and an insult to the intelligence of the citizens. To endeavor to set fire to someone else's house in order to distract attention from that failure is proof of that person's intellectual dishonesty.

With the above thought in mind, I proceed to report factually upon the results of preceding recommendations; and upon completing that phase of the report, to then outline the objectives for the coming year and to make recommendations for definite progressive action.



Recommendation: On December 31, 1948 it was stated that the Town's greatest problem was financial; that there was insufficient income to finance a well-balanced and adequate municipal program; that to acquire the needed funds it was essential that we so govern our public affairs as to attract new construction of the proper type - residential, commercial and industrial; and that it was imperative that the Town reaffirm its established policy of continuing to base its annual appropriations upon its ability to pay and upon a pattern that would continue to produce a lowering of the tax rate.

Result: The 1949 tax rate was reduced \$1.00 to \$38.90. For the second consecutive year the Town closed its books with all bills paid. In addition, income exceeded expenditures by more than \$120,000 and brought about the Town's largest cash balance in recent years if not its entire history. Quality home building reached a new peak and as a result of this new construction the Town's assessed valuation reached an all-time high. No money was borrowed by bond issue, and the Town's debt was materially reduced. The Town completely paid off its depression-incurred tax title loan and ended the year in its strongest financial position of the past quarter century or more.

Recommendation: That the Town strengthen its zoning and subdivision requirements.

Result: The Town, under the direction of a most able and hard-working Planning Board and with the cooperation of the Town Meeting, established a new and modern set of subdivision requirements; increased the lot size requirements for land laid out in the future throughout the Town; established minimum floor-area requirements for new residences; and established improved set-back, side and rear yard requirements.

Recommendation: That the Town establish a twenty-year capital improvement and replacement program based upon a pay-as-you-go or accumulated-reserve payment basis and the development of a Master Plan with immediate attention being given to school housing.

Result: The Town engaged the services of Patrick Cusick, a young man of outstanding ability, and the development of a Master Plan was launched with a capital outlay program framed within the bounds of sound financing and continued tax reduction.

First attention was given to our long-neglected school housing problem; and while not the responsibility of the Manager or his departments but nevertheless in the best interests of the youth of our community, a comprehensive plan covering a twenty-five year period of school development was completed. The entire Town owes a tremendous debt of gratitude to Mr. Cusick, Mrs. Adelhelm, Mr. Perkins, Mr. Currier, Mr. Hess and to the other members of the Planning Board for the Comprehensive School Plan. It has been recognized by experts as the best and most com-



plete example of this type of work developed within the State and is now used as an objective pattern for others to follow. For Saugus it has removed our school housing problem from the realm of utter confusion due to a complete lack of understanding of the problem and a total absence of know-how as to finding its solution.

Recommendation: That a Saugus Development Commission be established to work with the Manager to bring industrial development to Saugus.

Result: While such a Commission was not created, the Manager, working with Mr. Dewey Daggett, businessman, and Mr. Laurence Davis, attorney, in cooperation with Chairman Pitman, Mr. Bucchiere and other members of the Board of Selectmen, attracted to Saugus a \$5,000,000 industrial development. In the interest of Saugus and all phases of its development, this perhaps represents the greatest boon in its entire life as a community. Much has been said for years and years about the need of industrial development. This represents the first time words have been transformed into real action and produced results. This development, representing tax income of about \$200,000 a year, more than any other single or collective action has opened the door to the fulfillment of Saugus' many dreams of services and improvements which heretofore were beyond the bounds of even the most remote possibility. Our first new school could well be dedicated to Mr. Daggett, who not only has faith in Saugus and its new government but backed that faith with time, effort and personal funds. And better yet, this new and great industrial development is only the vanguard of more such development promised for the future.

In addition to the above, 1949 has seen the following accomplishments: The complete re-equipment of the Public Works Department which now has new, modern and adequate equipment for the first time. Purchased during the year, without benefit of bond issue were new trucks, a power grader, a bulldozer and loader, an eight-to-twelve ton roller, a loader-packer refuse collection unit, considerable new snow plowing equipment, as well as modern, efficient office equipment.

1949 has seen, for all practical purposes, the completion of the reorganization of the Town's offices with all administrative offices centralized and the installation of centralized telephone and information services.

The virtual elimination of the ever-threatening trailer camp problem, the expansion of the Town's first planned public works program for improvements - including the re-designing of Clifftondale Square, the rebuilding of Lincoln Avenue from the Revere line to Central Street, and the reconstruction of all streets in the Greystone Road area as well as some sixteen others were also accomplished during these twelve months.

Recommendations not fulfilled include the Town's failure to adjust its water rates so as to place that service



on a self-supporting basis. This was placed before the Board of Selectmen for its action following the unanimous approval of a citizens' committee. However, the Board failed to recognize the problem in the light of truth and in accordance with honest and well-established public utility accounting practice. This recommendation remains as one of the Town's "must" actions for 1950. Water service must be placed upon a sound financial basis which will provide sufficient revenue from the sale of water to pay for all costs of operation, maintenance of the system, the payment of all interest and principal on Water Bonds, the cost of new construction, and the accumulation of a depreciation fund for the purpose of replacing old mains and worn-out equipment.

Also failing of fulfillment during 1949 was the recommendation that land be acquired for new cemetery facilities. Additional space in the present cemetery was made available during the year; and as a result, postponed for a year or so the need for a new site. But the problem remains and should not be forgotten.

For 1950 I recommend the following: That immediate action be taken in carrying out the first steps of the school building program in accordance with the Comprehensive School Plan. That work toward the completion of the Town's over-all Master Plan be continued with public works projects being given priority. That continued efforts be made to bring additional industry into Saugus. That our zoning law be further studied with the complete rezoning of the Town as an objective. That complete cooperation and full assistance be given to the American Iron and Steel Institute and its plans for the restoration of the Old Iron Works - a most important project to Saugus. That the Town's operational budgeting be placed upon a five-year rather than an annual basis. And that caution be exercised in order to prevent the overloading of certain departments with personnel and the consequent needless increasing of operational costs. And most important of all, that the Town again rededicate itself to the now-proven-fruitful policies of sound financing: that annual appropriations be based only upon the Town's ability to pay, that growth of surpluses be continued and the same preserved, and that no capital outlay program financing be allowed to exceed in cost the "profit" margin between income and current operational requirements.

I believe that in conclusion it can be conservatively said that Saugus' citizens may well take pride in the progress their Town has made during 1949. Also, they may well look to the future with confidence.

There remains only one "if," one cloud of doubt, one possible stumbling block in the Town's pathway toward a brilliant future. To be realistic this one possible road block must be recognized as the very real threat it is.

That threat, which is ever-present and which casts an



ever-present shadow upon our Town Hall and our Town's government, is the combined result of selfish interests and falsely-inflated egos coupled with the lack of stability on the part of a certain faction and the possible lack of sincerity on the part of another.

Unless this threat is held in check and soon eradicated completely by a vigilant citizenry, mismanagement practices of the past, which plunged our Town's government down to a very low standard of costly ineffectiveness, could well be visited upon the Town again and wreck all that has been gained during the past two years.

The process of constructive work is tedious and slow. The process of destruction is rapid. One foolish or selfish act can easily destroy the labors of many persons covering a long period of time.

Citizens of Saugus: Be alert - remain alert!

PLANNING BOARD

Joseph T. Hess, Chairman
Edward E. Berrett, Clerk
Gordon C. Mallar
Henry L. McIntyre
Waler A. Perkins

During the past year the Planning Board has continued work on, and further study of, many problems of vital importance to the proper physical development of Saugus. Our Town now faces the second half of the 20th century. Its prospects are bright and its proper development can be guaranteed by sound planning. The Master Plan being worked out with professional assistance will be our rule and our guide.

To date many phases of the "Plan" have been formulated.

A new set of "Regulations Governing the Sub-Division of Land" were adopted by the Board. Since each sub-division is in itself the development of a portion of the Town, it is easy to see that the proper guidance of such development in harmony with over-all Town objectives would certainly be a most important planning opportunity and safe-guard to all citizens, home-owners and businessmen alike.

The Zoning By-Laws were studied with the help of professional assistance and recommendations advanced to



change such important subjects as "Liveable Area," "Structure Regulations," "Area Regulations," "Yard Regulations," and "General Provisions." The recommendations of the Board were summarily adopted by the Town. The Zoning By-Law and Building Code are being studied for further possible improvements.

A comprehensive plan and program for the development of public school facilities was completed by the Board and a sub-committee working with the Town Planning Engineer over a period of twelve months. This plan determines the appropriate location and size of our future schools, sites, play-yards, etc., adjusted to the expected growth and needs of the Town for the next 25 years - through 1975 - and also includes the financial plans for the new facilities plus a broader scale of maintenance and improvement for the remaining structures during each of the 25 years. By following this plan, Saugus will construct immediately a 13-room elementary school in the vicinity of Hurd Avenue - construct a new high school - construct subsequently six room elementary schools in Oaklandvale, Lynnhurst, and North Saugus - subsequently close the present Center, Emerson, Oaklandvale, Lynnhurst, North Saugus and Felton Schools and by 1970 have a fireproof school system with only three schools having wooden interiors. There are several other notable features to this part of the Master Plan. The entire construction program is expected to be completed without disturbing the stabilized tax rate. Population studies, so useful in many other phases of the Master Plan, were completed in the school survey. Adequate school sites were selected to allow for the construction of playgrounds for the various sections of the Town. Recommendations will be made to build the playgrounds as quickly as possible for the benefit of the children.

All petitions to amend the Zoning By-Laws were referred to the Planning Board and hearings held in accordance with the law.

The Planning Board took an active interest in cases before the Board of Appeals and proceeded to have a voice at the hearings when deemed advisable.

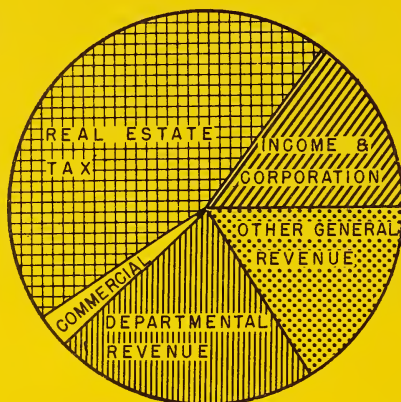
The development of the Saugus Iron Works should be of tremendous importance to our Town. This will be a shrine of national importance. After careful study and the necessary layouts, the Board made recommendations for the proper road and highway locations near and adjacent to the proposed site.

Another phase of the Master Plan is now being given more concentrated study - that of streets and sewer extensions. This will require extensive study to be properly done.

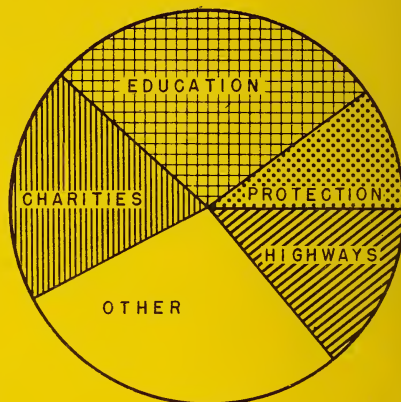
In closing, remember that you have a stake in the future of Saugus. Your cooperation is needed. Good planning is a matter that concerns all of us, today and tomorrow.



RECEIPTS



EXPENDITURES



1949

TOWN ACCOUNTANT

Town Accountant
Carl E. Chapman

General Financial Condition:

The year 1949, operating under the Town Manager form of government, has proven to be the most successful financial year of the Town's existence. We started the year on January 1st with a balance of \$136,704.12 in the Surplus Revenue Account.

During the year this Surplus Revenue was increased by \$101,878.35 making a total of \$238,582.47 starting the year 1950. An analysis of this account proves that all departments cooperated in their expenditures throughout the year for they returned \$27,664.76, balances of unexpended appropriations. The sum of \$27,570.81 was added by Tax Redemptions and Tax Possession Sales since completing the payment of the balance due the Commonwealth of Massachusetts on our Tax Title Loan on April 22, 1949.

The \$15,000.00 temporarily borrowed from the account for Chapter 90 work was also returned. Estimated receipts increased the surplus by \$70,777.00 and the balance of the increase came from Miscellaneous revenue.

The receipts from the Commonwealth of Massachusetts for Income Taxes and Corporation Taxes was \$69,567.97 more than the estimated amount used for the make up of the 1949 Tax Rate. The revenue from Water was \$14,346.18 more than the estimated amount.



Temporary Loans:

Again because of the excellence of our collections and receipts we were able to end the year with no outstanding temporary loans in anticipation of taxes. The Treasurer borrowed \$35,000.00 less than in 1948.

Tax Title Loans:

On April 22, 1949 the final payment was made on the loans from the Commonwealth of Massachusetts. Since that date all income from redemptions of tax titles and sales of tax possessions have been credited to the Surplus Revenue.

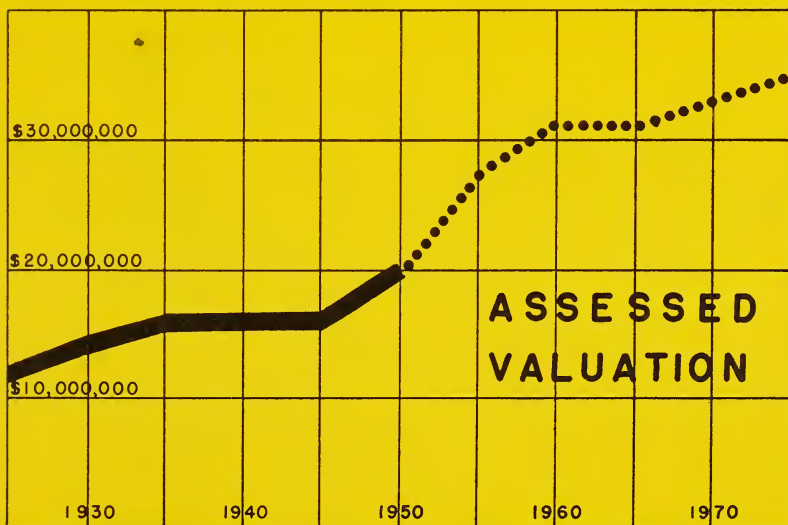
Town Indebtedness:

Our bonded indebtedness was reduced from \$462,000.00 for 1949 to \$430,000.00. Our borrowing capacity is now approximately \$1,000,000.00.

Appropriations:

In 1949 the Town Meeting adopted a good procedure in appropriating funds to operate the various departments of the Town by appropriating an amount for salaries and one for expenses and special expenditures. All appropriations for salaries were used for such and any balances reverted to the Surplus Revenue. The same was true with the expense appropriations. With the exception of one account all transfers from the Reserve Fund were for expenses only.

(For financial details see back of report.)





ASSESSORS

Board of Assessors
Delmont E. Goding
Arthur E. Gustafson
F. Dudley Bacon

1949

Basis of Taxation

Town Appropriations	\$ 1,155,617.10
Overlay Accounts Overruns	236.54
Tuberculosis Hospital Assessment	18,127.60
State Audit of Municipal Accounts	1,089.64
State Examination of Retirement System	243.73
Smoke Inspection Service	43.36
Metropolitan Assessments	23,938.45
1948 Underestimates	1,665.59
Overlay	30,346.31
County Tax	39,116.13

Gross Amount to be Raised 1,270,424.45

Less:

Town Income overestimates and
Transfers from Available Funds 488,789.99

Net Amount raised by Taxation on
Polls and Property 781,634.46

On Polls 10,052.00
On Personal Property 73,654.85
On Real Estate 697,916.38
Loss in fractions 11.23

781,634.46

Value of Real & Personal Property

Land, Exclusive of Buildings 3,562,215.00
Buildings, Exclusive of Land 13,720,390.00
Personal Property 1,893,441.00

Tax Rate per One Thousand \$38.90



SCHOOL COMMITTEE

William S. Braid,
James W. Currier
Harriet A. McAdoo
George A. McCarrier
John L. Silver

At a meeting of the School Committee on January 23, 1950, it was voted to accept the annual report of the Superintendent of Schools as the report of the School Committee required by the statutes.

William S. Braid
Chairman, School Committee

To the School Committee and the Citizens of Saugus:

It is both the duty and the privilege of the Superintendent of Schools to submit his seventeenth annual report, the same being the fifty-seventh annual report.

The 1949 Budget

At the annual Town Meeting of 1949 the School Department was voted a General Budget amounting to \$398,136.39. In addition a transfer of \$60.00 from the Reserve Fund of the Finance Committee proved necessary. Thus the 1949 total General Budget appropriation was \$398,196.39.

Net 1949 Educational Cost

Although the sum of \$398,196.39 was appropriated in 1949 for the ordinary expenses of education, this sum does not represent the actual amount of money expended by the taxpayers of Saugus for education (ordinary School Department expenditures).

The following refunds, as far as can be ascertained at the writing of this report, have been re-



turned to the Town Treasury during the year 1949:

State Reimbursement	\$83,054.81
(State Aid to Education)	
Tuition from City of Boston	226.80
(Boston Wards)	
Tuition from Commonwealth	2,091.82
(State Wards)	

Miscellaneous Tuition	\$ 246.21
Out-of-Town Income	110.99
Unexpended Balance - General Budget	161.67
Total of All 1949 Refunds	\$85,892.30

This total sum of \$85,892.30 in various forms of refunds lessens the cost of education to the taxpayers of Saugus by that amount. To find the net cost we subtract this sum of \$85,892.30 from the total amount appropriated. The difference, or \$312,304.09, represents the net cost to the taxpayers of Saugus for the ordinary expenses of education for the year 1949.

In 1948 the net cost was \$340,396.82. In other words the net cost to Saugus' taxpayers, exclusive of repairs, in 1949 was \$28,092.73 less than in the year 1948.

Recommendations

An important duty of the Superintendent of Schools is to recommend to the School Committee and to the citizens of the Town such recommendations which will, in his opinion, improve our school system.

- (1) The erection of a new modern Senior High School Building which is badly needed in order to carry out a modern program of secondary education.
- (2) The installation of new lighting equipment in all our school buildings, especially in the classrooms of same.
- (3) The initiating of a program towards the improving of the play areas of all schools so that all school play areas may ultimately be resurfaced with modern asphaltic or cork treatment.
- (4) Planning for the construction of a new modern six-classroom school building in the Oaklandvale section.
- (5) Removal of the present costly heating plant in the Ballard School and its replacement by a central heating plant with oil burning apparatus.
- (6) That the School Department be provided with plans and detailed blueprints of all school buildings so that such will be available to the School Department at all times.
- (7) The eventual establishment of a supermaximum salary to all teachers based on the following requirements:
 - (a) Additional degrees
 - (b) Completion of courses in education



- (c) Travel (national and foreign)
 - (d) Research in education
 - (e) Outstanding actual accomplishment
- (8) That as soon as possible the size of all classes throughout the school system be reduced to a maximum of not over thirty pupils.
- (9) The continuance of the program, already initiated, of replacing as rapidly as possible hundreds of ancient pupil seating units (pupil desks and chairs).
- (10) The providing of better quarters for the housing of our Special Class pupils.

SCHOOL ENROLLMENT - DECEMBER 1949

Schools	Grades												Sp	Tot.
	1	2	3	4	5	6	7	8	9	10	11	12		
Armitage	38	43	40	26	32	37								216
Ballard	48	58	40	40	52	65								303
Centre		48	41	30										119
Clftdle.	43	42	43	40										168
Emerson	33	39	38	36										146
Felton	59	48	45	29	27	25								233
Leg. Bldg.	25													25
Lynnhurst	18	20	19	10	13	16								96
N.Saugus	19	23	19	16	14	19								110
Oklnvle.	27	15	11	20	15	15								103
Roby	67	43	40	33		56	54							293
Sweetser					41	43	83	91					10	268
High									222	212	186	162		782
Cent.J.H.							129	142						271
Totals	377	379	336	280	250	274	212	233	222	212	186	162	10	3133

A New Senior High School

Twice within the past seventeen years your School Committee has urged upon the citizens the necessity of the erection of a new modern Senior High School Building. Twice the voters, or their chosen representatives, have turned it down.

I have no doubt but their decision was honest and based on what they believed to be right. In my opinion, however, the second defeat of this worthy project was the most costly mistake our Town has made in a lifetime. Building costs were at a minimum and the United States Government stood ready to pay one-half of the cost of the entire structure. I shall always view the rejection of this particular project as one of the greatest sins ever committed against the youth of our community. It was indeed a colossal blunder. Had the advice of the School Committee



been followed our High School youth of the past sixteen years would have had modern facilities and a broad modern program of secondary education. In addition it is altogether probable that we would have had no serious housing problem at the present time.

To bemoan that which has already happened is like crying over a bottle of milk dropped on a granolithic sidewalk. Crying will replace neither the milk nor the bottle.

The important question is: Are the citizens going to make the same mistake over again? The Legislature of Massachusetts in 1948 created the School Building Assistance Commission and thereby established the policy that the Commonwealth would until June 1951 aid cities and towns in helping to pay for the construction of new school buildings. The amount of the State grant for each community is based upon the financial ability of the particular city or town to pay. I have the assurance of Mr. John Marshall, Administrator of the Commission, that, in the case of Saugus, the Commonwealth will pay one-half (approximately) of the cost of any school building erected. It is naturally presumed that the building erected will conform to reasonable modern educational standards.

Now this legislation expires in June 1951. It may or may not be extended at that time.

I ask this question, assuming that a new modern Senior High School Building may cost \$2,000,000: Are we going to pass up the opportunity of having the State of Massachusetts donate \$1,000,000 towards the cost of this structure? This may be our last chance to build a new modern Senior High School without having to pay the entire cost of its construction out of our own Town funds.

The objectors to constructing a new Senior High School say that we do not need it. They point out that our present Senior High School Building will not be crowded for some years to come. True enough it will not be crowded for some years to come. Also true is the fact that, in the not too distant future, it is going to be overcrowded. Then the Town will have to build, and then the Town may well be obliged to foot the whole cost of the new structure.

Why does Saugus need a new modern Senior High School now? The answer is, without such, a full broad program of secondary education for our high school youth is impossible. It is indeed a miracle that we are able to do the work we are doing with the housing facilities at our disposal.

I list below the inadequacies of our present Senior High School Building:

- (a) No gymnasium and, as a result, no adequate program of physical education possible.
- (b) Totally inadequate and antiquated science laboratories.
- (c) Inadequate assembly hall (auditorium) so important in the development of school spirit and morale.
- (d) No suitable facilities for the teaching of Home Economics (cooking, sewing, etc.).
- (e) Inadequate cafeteria facilities.
- (f) No decent washroom facilities and outmoded and ancient toilet facilities.
- (g) Inadequate space for proper and necessary expansion of facilities for woodworking shop, metal working shop, and for the teaching of Mechanical Drawing.
- (h) Aged and ineffective lighting equipment throughout the entire building.
- (i) Almost total lack of proper school library facilities.
- (j) Serious lack of housing space for the proper operation of the Guidance Department.
- (k) No proper space for students to hang their clothes with pro-



tection.

- (l) No suitable rooms for music, whether vocal or instrumental.
- (m) No room facilities for Art Classes.
- (n) No adequate conference room.

There is only one real solution to these shortcomings in our present Senior High School Building. That only solution is the construction of a new modern Senior High School Building. It should have a minimum capacity for between 1500 and 1800 students. It should be as centrally located as possible and the site should be purchased now while the land is still available. As I said in 1947: if something isn't done our present Class "A" standing will eventually be affected. We cannot continue indefinitely to maintain our present standards under such miserable physical conditions.

Do Saugus' citizens desire to continue to deny to their high school youth the opportunities and advantages offered in neighboring communities?

Do Saugus' citizens desire to some day pay the whole cost of a \$2,000,000.00 Senior High School Building?

Do Saugus' citizens desire that we lose our present Class "A" High School rating?

Knowing Saugus' citizens, I cannot believe that their answer would be "Yes" to any of the above questions.

Modern School Lighting

In my opinion, and in the opinion of school lighting experts whom I have consulted, Saugus does not have a single properly lighted school building.

Decent, adequate school lighting, especially in the classrooms, is not just desirable. If we value our children, it is a necessity. Children's eyes can be seriously damaged by poor and insufficient artificial light.

We have approximately 80 classrooms in dire need of new and modern lighting. In addition we have halls, special rooms, etc., also in need of better lighting equipment. The total rooms of various descriptions in need probably would come close to one hundred.

I know that all cannot be done at once. I am interested, however, in the initiation of a program which can be continued year after year until we have adequate lighting in all rooms of all buildings. Through the cooperation of the Building Committee and the School Committee the Central Junior High School Building has reasonably decent lighting in its classrooms. Even these, excellent sixteen years ago, are not up to present standards.

The School Committee and the Superintendent are grateful to the Town Manager for his installation of modern lighting in one room at the Ballard School. If, however, we replace at the rate of one room each two years the total program would be completed in approximately 200 years.

I believe that this matter is of vital importance and that it should no longer be postponed.


I recommend that the Town, each year, commencing in 1950, appropriate by special article the sum of at least \$3,000.00 for the installation of modern lighting units in the school buildings of our community. First installations should be in the classrooms.

This is more important than any question of tax rates or the Town's financial condition. It affects the lives, health, and happiness of boys and girls.

Decent School Play Areas

Our school play areas are certainly not what they should be. Many are rocky, others soggy and all, at times, extremely muddy. Virtually all have no proper system of drainage.

The only real solution is proper drainage and the resurfac-



ing of the present areas with asphaltic or cork treatment. The play areas would then be attractive and safe.

This is another problem which can not be completely solved in one year. A start should be made, however, even if only one school play area per year could be completed.

Funds must be made available if any improvement in school play areas is to be accomplished. The play areas will remain the same if words are the only medium.

New Oaklandvale School

The members of the School Committee and the Superintendent of Schools are of the unanimous opinion that a new modern six classroom elementary school building should be erected in the Oaklandvale section of the Town at the earliest possible date.

To this end the School Committee inserted an article in the warrant of the annual Town Meeting of February 1948. The article sought an appropriation of \$750.00 with which to engage the services of a competent firm of architects. The members of the firm thus engaged would have prepared preliminary plans and estimated cost, etc., of such a structure. The firm would also have surveyed the Oaklandvale section and would have recommended the two or three best available sites for the location of the new school.

The Town Meeting adjourned with this and fifteen or more other articles not even being give the courtesy of a hearing.

The need of a new elementary school building in this section of the Town is imperative. The present Oaklandvale School is approximately one hundred years old, insofar as I am able to ascertain. It is constructed upon a ledge of rock on about as unsuited a piece of land as there is in this entire section. It is costly to heat, costly to maintain in repair and certainly totally inadequate to serve the elementary school children of this section with any more appreciable growth in home building.

Any attempt to enlarge or renovate the present building would be little short of criminal. The cost would be tremendous and the result a monstrosity.

The Oaklandvale section of the Town is already productive of one of our best home building developments. It is the opinion of our School Committee that this section of the Town will outstrip all others in new home construction within the next decade.

The construction of a new modern six classroom elementary school building in this section should be given serious consideration by all citizens. It is virtually a must in any long range school building program.

The only other real solution of the elementary school building problem in the Oaklandvale section would lie in the building of a huge consolidated elementary school building located such as to serve the entire elementary school population of the Oaklandvale, North Saugus and Lynnhurst sections.

Ballard School Heating Plant

For ten years the School Committee has been attempting to convince various Town officials that the present costly heating plant in the Ballard School should be replaced by a central heating plant burning oil. Each year we are told that the Town cannot afford to spend the money. So this criminal waste of money goes on when substantial savings in fuel could be made were the recommendations of the School Committee carried out.

The Ballard School is an eight classroom building. Believe it or not, it is heated by five separate and distinct heating units. Four of them are hot air furnaces burning anthracite coal at approximately \$21.00 per ton. The fifth unit is a boiler burning bituminous coal at \$14.00 per ton. All this to heat an eight room building!



Now I ask the citizens this question! How long would any sensible private business allow such a condition to continue? Any private business would recognize that the replacement of this ridiculous heating system is strictly a business investment. Its replacement would pay for itself in short order and thereafter substantial savings would be realized each year.

But the monstrosity continues because the Town will not expend the money to correct the situation.

Plans of Buildings

The School Department would like to be provided with plans and blueprints of its existing buildings. There are many times when such would be of inestimable value to the Department.

Supermaximum Salaries

If we are to retain our best teachers in a highly competitive teacher market, we must devise some inducement for them to eventually receive higher salaries in Saugus.

The best way is to offer them salaries above present maximums upon proof of such accomplishments as:

- (a) The receiving of additional degrees.
- (b) The completion of courses in education.
- (c) Travel (national and foreign).
- (d) Research work in the field of education.
- (e) Outstanding actual accomplishment.

Perhaps the establishment of such supermaximum salaries cannot be realized immediately. As State-aid to local education becomes greater, however, and as Federal Aid to local education becomes a reality, our School Committee should ever have this goal in mind.

Reduction in Class Size

Educational experts throughout the country agree that twenty-five pupils should be the maximum teacher load per classroom for most effective teaching.

I do not disagree with their conclusion but I do believe that, all things considered, a maximum teacher load of thirty pupils per classroom would be satisfactory. Two of the reasons for my conclusion are as follows:

- (a) The Town does not have unlimited finances.
- (b) We do have a very high percentage of excellent strong teachers.

Our present situation is not good. In our elementary school system we have very few classes with as low as thirty pupils. Many are forty or over even in classrooms housing double grades.

This is again a situation which is not peculiar to Saugus alone. The same condition exists in many other Massachusetts communities. In whatever community, it is caused by the fact that most communities have failed to provide their school systems with adequate school housing facilities.

The question of a reduction in the size of classes is important and should not be lightly brushed aside as it is being done by some of our local political luminaries.

It may be impossible of realization at the moment but it should be corrected as fast as possible in the interest of better teaching for our children.

Seating Unit Replacement

Many of our pupil desk and chair seating units are of extremely ancient vintage. We have initiated a yearly program of replacement. Funds should be continually appropriated each year in order that this important project can be carried through to completion.

Special Class Quarters

Through necessity, not desire, our Special Class for mental-



ly retarded children is housed in a basement room in the Sweetser School. The room is unfit for classroom use and especially unfit for Special Class use.

These children, handicapped through no fault of their own, should have excellent room accommodations since handwork is taught, as well as academic subjects. Their present quarters are shabby and totally unsuited to the needs of these children.

In whatever new school building the Town plans to build, consideration for these children should not be lost sight of.

These pupils have an excellent teacher with special training for this type of teaching. They deserve decent school housing.

School Housing

This subject of School Housing is indeed important. We need many things in our school system which I have enumerated year after year. However, to have a place to house your pupils is of paramount importance.

As stated before, successive School Committees have believed that a new Senior High School Building is the initial core of the whole problem of school housing. Twice, in recent years, the School Committee has asked the Town Meeting to authorize the construction of such a building. Each time the worthy project has been defeated.

One thing is certain. Sooner or later this building has got to be constructed. It can be postponed year after year but ultimately it must be constructed. Each year its construction is postponed is another year that our youth of high school age are denied a broad program of secondary education.

Had this new High School Building been previously constructed there would be no serious school housing shortage at the moment. The present Central Junior High School Building plus six rooms of the Sweetser Junior High School Building would today be housing our elementary school children.

You never solve a problem by postponing it. In most communities citizens have been willing to tax themselves willingly when housing facilities for their children are a necessity.

In my 1948 report to the School Committee and citizens of the Town, I cited sanely and clearly the urgent need of additional school housing. My report was printed in the annual Town Report which unfortunately was not made available to the citizens until approximately September 1, 1949.

So I repeat again:

One of the most pressing of the serious needs of our Town is the urgent necessity of additional school housing facilities for our school children. Although the members of the School Committee and I have repeatedly pointed out this fact, not much of anything tangible has yet been done by the Town towards the solving of this problem at least at the time this report is written.

It is very evident that Saugus is face to face with an acute shortage of school housing facilities.

The Town constructed its last school building in 1933, sixteen years ago. In spite of repeated warnings nothing has been done since. Now the problem of where to house our school children is upon us.

During the next ten or twelve years it appears almost certain that the school population of Saugus will very nearly double from the enrollment of January 1, 1949. That enrollment was about 2,971. By the school year 1959-1960 it could be between 5,000 and 6,000.

Two factors are slowly but surely working to cause this tremendous increase in our school population.

(a) An unprecedented increase in the birth rate of the Town since the year 1937.

(b) An equally unusual growth in home building in the Town which, it is predicted, will continue for the next ten years.

Let us examine figures and see what has happened to the birth rate in Saugus during the past twenty years. The following table shows the birth rate by years from 1928 to 1948 inclusive.

<u>Year</u>	<u>Births</u>	<u>Year</u>	<u>Births</u>
1929	264	1939	205
1930	276	1940	233
1931	256	1941	275
1932	237	1942	317
1933	225	1943	327
1934	226	1944	294
1935	221	1945	323
1936	216	1946	352
1937	203	1947	396
1938	232	1948	354

From even a casual examination of these figures it is readily apparent that our Town faces a very large increase in school enrollment.

In the year 1937 there were exactly 203 births in the Town of Saugus. Ten years later, in 1947, there were exactly 396 births in the Town of Saugus. This is an increase of almost 100% in approximately ten years.

Our present first grade enrollment (school year 1949-1950) is approximately 380. Our present second grade enrollment is approximately 370. In past years our ordinary first and second grade enrollments would range between 225 and 275 children in each grade.

During the next ten years our entering first grades will doubtless range from 370 to 400 children. Personally I believe that some will be well over 400, perhaps as high as 440. And it must always be remembered that these first grade children proceed grade by grade through our school system at least until they are sixteen years old.

The above explanations should convince most anyone of the obvious effect that the increased birth rate will have on our school population.

The second factor, which is going to cause our school population to soar upwards, is the tremendous growth of new home construction in our Town. I am not going to bore the readers of this report with detailed figures. Suffice it is to say, however, that for the past two years building permits valuing between \$1,000,000 and \$1,500,000 have been issued each year. The families living in these homes are going to have children and it is the duty of the Town to provide facilities to educate these children.

Because the constant warnings of the school authorities have gone unheeded, we are now facing a serious situation in respect to school housing facilities. Already we have overcrowded grades in most of our elementary school buildings. This situation will get progressively worse during the coming ten year period unless a building program is authorized and carried out very soon. If such is not done, conditions in our elementary schools will become intolerable. The children of Saugus are the ones who will pay the penalty for the short-sightedness of their elders.

Let us examine briefly our elementary school pupil seating capacity as of today. I am figuring this seating capacity on the basis of thirty-five pupils to a room which is five more pupils per room than I believe desirable.

Below listed are the schools housing elementary school pupils with the seating capacity of each building based on a maxi-



num of thirty-five pupils to a room.

Ballard School	280
Emerson School	140
Felton School	210
Sweetser School (two rooms only)	70
Clifftondale School	140
Armitage School	210
Oaklandvale School	140
North Saugus School	140
Lynnhurst School	105
Roby School	280
Centre School	123

The above school buildings, as now constituted, thus afford us a maximum proper seating capacity for 1,938 elementary school pupils. Actually this figure is far too high since it is predicated on perfect elementary school pupil distribution through the various areas of the Town. Such perfect pupil distribution, of course, never happens. It is also high since it is figured on a basis of thirty-five pupils to a room rather than thirty pupils to a room which is more desirable.

A rather cautious and careful estimate places our probable elementary school enrollment at somewhere between 2,200 and 2,400 pupils perhaps as early as the school year 1952-1953.

Now by a very simple process of arithmetic we know that 2,000 to 2,400 children cannot be accommodated in from 1,700 to 1,800 seats.

In short --- either the Town builds additional school housing facilities or we adopt, of necessity, the ugly two session system or other subterfuges, all of which are dangerous and deadly to the cause of sound education.

A similar situation will eventually come to pass in relation to our Senior High School enrollment. This will be much slower coming, however, since it will take some time for the present large first, second and third grades to affect our Senior High School enrollment. In other words, increased enrollment in the Senior High School will take place later and probably more gradually.

Our present Senior High School enrollment varies (school year 1949-1950) but is approximately 775 pupils.

In the school year 1958-1959 a rather careful estimate would place our Senior High School enrollment at somewhere between 1,200 and 1,500 pupils.

The present building cannot house any such number of pupils and still function as a Class "A" high school.

Expanded enrollments are also going to occur in our seventh and eighth grades both at the Central Junior High School and the Sweetser Junior High School.

It should be noted in passing that all of our estimates are based on normal conditions and do not consider war, depressions, unforeseen events, etc.

What should these facilities be and what, all things considered, is the best solution?

I list them for the purpose of simplification:

(1) The construction of a new and modern Senior High School Building with a minimum capacity for at least 1,500 students. This building should be as centrally located as possible and the site should be purchased now while the land is still available.

The construction of such a building will provide a modern and up-to-date High School for our youth of high school age. It will also automatically eliminate all of the existing inadequacies of the present High School Building. It goes without saying that a modern gymnasium should be an integral part of this structure.

(2) Planning for the construction of a modern six classroom elementary school building in the Oaklandvale section of the



Town. The present building is more than one hundred years old and will soon not be able to house the elementary children in this area.

(3) The construction of an addition to the present Ballard School Building since it is now agreed by all that the rehabilitation of the Mansfield School is out of the question. It appears almost certain that additional housing facilities will be needed to care for the elementary children in the East Saugus section of the Town.

School housing needs in the Saugus Centre and Cliftondale sections of the Town would be automatically solved for at least some time to come by the erection of the new Senior High School Building. Such construction would release the present Senior High School Building and permit the housing of all Junior High School pupils in this building. This would in turn release six rooms in the Sweetser School Building which would in turn alleviate future pupil enrollment in the Emerson, Felton, Cliftondale and Armitage Schools. The entire twelve room Central Junior High School Building would also be released to house elementary school pupils. This building would relieve the Roby, Felton, Ballard and Armitage Schools. It would also enable us to abandon the present Centre School Building which would certainly be a step in the right direction.

It is difficult to say at this time when new housing facilities will be needed in the Lynnhurst and North Saugus sections of the Town. Looking ahead it appears almost certain that new facilities will be needed in the not too distant future.

A consolidated elementary school building could be the solution for these two sections if the Town did not choose to provide facilities in each section. It should be borne in mind, however, that consolidated schools usually involve transportation problems which can be costly.

I have discussed this whole problem under the caption of "School Housing" in the hope that our citizens will realize the seriousness of the approaching situation. I do not claim to be infallible and I appreciate that others may desire to solve the problem differently. I have submitted my suggestions after much thought and study. They are sincere and for what I consider to be the best interests of the community.

The only other real solution, as I see it, is the spot building of elementary school buildings throughout the various areas of the Town.

Increase in School-Aid

As a result of legislation recently enacted by the General Court of Massachusetts, Saugus received back from the Commonwealth in State Aid to Education in 1949 the staggering sum of \$83,054.81. This is in contrast to the sum of \$25,134.75 in the year 1948 and to the sum of \$25,320.00 in 1947. In other words the Town of Saugus received the huge sum of \$57,920.06 more in 1949 than in 1948. The legislation was enacted through the efforts of School Committees, Superintendents of Schools and friends of public school education throughout the Commonwealth.

Of this huge financial gain of \$57,920.06 your School Committee used only approximately \$30,000 in 1949. The balance, or about \$28,000, was not used in 1949 for school purposes. The \$30,000 increase in the 1949 General School Budget, therefore, did not cost the taxpayers of Saugus one cent and the 1949 net educational cost to Saugus taxpayers was less than it was in the years 1947 and 1948.

It should also be mentioned that this huge gain in State Aid to Education for Saugus will more than cover the entire cost of the increases in both the 1949 and 1950 General School Budgets of the School Department.



In short, while others were talking of increased revenue for Saugus, the school men were hard at work convincing the Legislature that cities and towns needed additional State financial aid to lessen the cost of local education to local taxpayers. This the school men accomplished and the Town of Saugus reaped the harvest.

A Survey

Upon the recommendation of the Superintendent of Schools the School Committee in 1949 unanimously voted to request the State Department of Education to make a survey of our entire school system.

The State Department of Education has agreed to do such, without any financial cost to the Town, and will start on or about March 1, 1950.

The survey could not be made sooner since the Department was busy making similar surveys in four or five other Massachusetts communities.

The State Department of Education surveys are made to point out ways in which public school systems can be improved. It is hoped that, when the report is received, all citizens will cooperate to carry out their recommendations. Some of their recommendations will doubtless cost money.

What greater investment, however, have we as citizens, than the investment we make in our boys and girls?

Scholastic Standing

Our Senior High School has again been given a Class "A" rating by the State Department of Education.

In our High School students are given the right to pursue one of four courses. These courses are as follows: (a) College, (b) Scientific, (c) Commercial, and (d) General.

The purpose of the college and scientific courses is to prepare boys and girls for successful college work. That this goal is accomplished is attested to by the record. I cannot recall an instance of failure in the past eighteen years. In comparatively recent years three of them have virtually led their college graduating class in scholastic attainment. One graduated from Harvard University, one from Northeastern University, and one graduates from Middlebury College this coming June.

Our Commercial Course students are particularly well trained under the direction of Department Head Miss Hazel C. Mari'son and an able corps of teachers. Many of these students obtain excellent positions even before graduation and many firms are exceedingly anxious to engage the services of our commercial graduates. In recent years we have been unable to fill all requests for the employment of these commercial students.

Our aim in the General Course is to give a broad general education which is an asset throughout life. We could offer a much broader education to this group had we a modern Senior High School Building with adequate physical facilities. There is no evidence to show, however, that graduates of this course have any particular difficulty in securing gainful employment. Quite a few boys in this group enter the Apprentice Course of the General Electric Company in Lynn, Massachusetts. The records of our students graduating from this course compare extremely favorably with graduates of other high schools.

Our 1949 Football Team

No report for 1949 would be complete without mention being made of the Saugus High School football team.

Composed of boys, willing to work hard day after day, this team compiled a record of which every Saugus citizen should be justly proud. Their season culminated with a 7 to 6 victory



over highly-touted Weymouth. This game will live in the memory of Saugus fans long after most things are forgotten.

There is little question but that this 1949 Saugus High School football team, plus the crack Saugus High School band with its twirlers, cheer leaders, etc., provided the Town of Saugus with its best advertising.

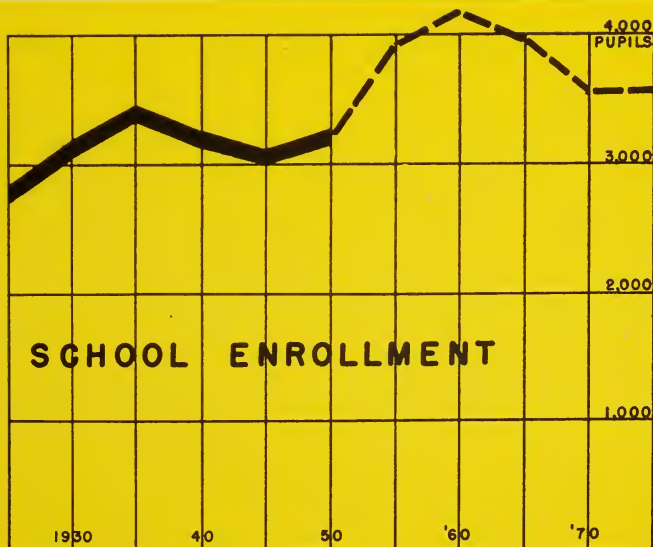
In Conclusion

In conclusion may I be pardoned if I state a conviction of the past ten years. I believe that our community needs many improvements throughout its large expanse of physical territory. On the other hand, I also believe that we, in Saugus, have much to be thankful for. I believe that our blessings could be much greater if all our leaders could forget their personal and petty jealousies and pool their God-given assets in cooperative effort for the good of the whole community.

May I thank all who have helped me in my work during the year 1949. I refer especially to the five members of the School Committee, the teachers, other school employees, and the boys and girls who comprise our school system. May I also thank all Town officials and citizens in general who in many ways have contributed to the cause of education.

To those who have done otherwise I hold no bitterness. Time, as always, will judge who was right and who was wrong.

Vernon W. Evans
Superintendent of Schools





Report of the High School Principal

To the Superintendent of Schools:

I am presenting at this time my fifteenth annual report as Principal of Saugus High School.

I have been making a study for the past several weeks of Saugus' share of the football receipts covering a five year period. Here it is:

<u>Year</u>	<u>Total Receipts</u>
1945	\$11,556.00
1946	10,079.40
1947	12,161.13
1948	6,604.30
1949	7,465.05

At the present time we are paying the sum of \$3,075.00 in salaries out of our athletic treasury. Unfortunately football is carrying 95% of the "load" for basketball, hockey, baseball and track. It is no wonder that on September 1, 1949 we had a deficit in the athletic treasury of \$1,335.17 and we had outstanding bills to the amount of \$1,321.93. With only an income of \$7,465.05 from the 1949 football season you can readily see that our deficit on September 1, 1950 will be far greater than what it was last September. To further complicate matters we shall need to spend at least \$1,500 for new football equipment this spring. I suggest that when the next School Budget is made out that the salary item of \$3,075.00 be added. I am making this suggestion because I have found that the majority of school systems handle this matter in this way.

During the year 1949 we lost the services of the following people: Mr. Gordon George, Head of the Science Department and teacher of Chemistry, resigned to accept a teaching position in Shrewsbury High School; Miss Frances McFarlane, teacher of first and second year English, resigned to be married; Mr. Walter Germaine, Band Director, resigned so that he could give full time to his private pupils. Mrs. Erdine Muise, teacher of English in the Junior High School, resigned because of ill health. The School Committee elected the following people to fill the vacancies: Mr. Hubert Kelley, as teacher of Chemistry; Miss Charlotte Nute, as teacher of English; Mr. Jerome Mitchell, as Band Director; and Mr. William Robinson, as teacher of English in the Central Junior High School.

The "high lights" of 1949 were as follows: A championship hockey team, an excellent senior play, an excellent spring concert participated in by the band and girls' glee club, an exceptionally fine graduation program, a championship football team, an excellent Vocational Guidance Institute, a Christmas Concert participated in by the girls' glee club and the newly-organized boys' glee club, and a colorful, well-attended Girls' Club Christmas Dance.

In my school, writes a fellow principal in a report to



our annual meeting of the Massachusetts High School Principals' Association, it has become increasingly more difficult during the last two or three years to get pupils to do the expected amount of studying. This situation is especially true in Saugus High School. This same principal has come to the conclusion, after careful study, that the apparent lack of study on the part of many pupils is due to the general deterioration in the reading ability of our boys and girls. He points out that twenty years ago young people were obliged to read for their own entertainment to a much greater extent than is now necessary. During this period we have seen the rapid development of the sound movies, the radio, and now television. Each of these instruments has provided entertainment which requires no ability to read and very little ability to think. He also points out that not only do we have this seeming lack of reading ability in our pupils, but we are **also** faced with the wide use of television sets at a time when home study should be in order.

Here in Saugus we are also faced with the problem of pupils allowing outside interests and activities to interfere with their school work. During the past two years we have had far too many drop-outs among the boys. The reason for this, as I see it, is because the pattern among the boys is to do as little school work as possible. They do not strive for good marks like most girls. A passing mark is satisfactory for them. When they do not get passing marks, not because they can't do the work, but because they won't do the work, they succeed in getting their parents' permission to drop out of school.

John A. W. Pearce
Principal



PLAYGROUND COMMISSION

Doris J. Driver
Frederick Rockett
Rev. Wilbur Ziegler

The Town of Saugus opened four playgrounds for the summer season of 1949. They were Stackpole Field, Anna Parker, Stocker Street, and Bristow Street. At each playground a competent instructor handled the program activities of the day.

The Y.M.C.A. worked helpfully with the Playground Commission and sponsored our playground director, Mr. John Fawcett, who is experienced in the field of recreation and physical education. Mr. Fawcett planned a daily program for each playground which would make the greatest contribution to the childrens' play life. A variety of games, team sports, instruction, skills, tournaments, contests, races, achievement tests, table games, and arts and crafts were offered. Mrs. Elizabeth Fleuriet assisted Mr. Fawcett in the development of arts and crafts.

Once a week a special event was scheduled to make the program more interesting. Such events were picnics, field day, inter-playground sports day, exhibition of playground handicrafts, kite day, and all star games.

A new shelter was erected on the Stocker Street playground with the cooperation of the neighbors of that vicinity. Also the building on Bristow Street playground was repaired and the area generally improved. The roof of the Anna Parker shelter was put in condition and a portion of the play area graded.

Several large pieces of equipment have been purchased and will be ready for the 1950 season.

Mr. Fred Baldwin resigned after two months service and the Reverend Wilbur Ziegler was appointed to replace him.

The Commission wishes to thank all Town officials, recreational leaders, and citizens who made our playground season a success.



LIBRARY

Library Trustees:
Albert R. Magee, Chairman
William Irby
Walter D. Blossom
Kaler A. Perkins
Elmer H. Watson
Chauncy Whittredge

Several interesting projects and some real progress in the development and extension of the work of the library have made this past year a satisfying one. The results of the continuous building-up process of library business are sometimes slow to appear in the statistical report, but this year's figures will present a concrete picture of real advancement.

About two hundred new borrowers have been registered for library cards, and the Main Library has, since the first of September, been open one additional evening in the week, so that we are now offering our patrons about fifty-six hours of library service every week.

The circulation figures for the current year show a gain of 4,200 over the same period last year. The majority of this increase appears in the Main Library where the number of books circulated is about 2,100 greater than last year, although the three smaller branches, East Saugus, North Saugus and Lynnhurst will also present a noticeable improvement. Throughout the system, the largest gain is in the use of juvenile books, which is gratifying since it would seem to show that the regular day-by-day attention which has been given to interesting the children in the library is achieving the desired result.

The publicity work of the library has been carried on rather more extensively this year, through co-operation with other civic and cultural groups of the Town. Special displays of books, posters and pamphlet material were arranged for Boy Scouts Week and National Brotherhood Week in February, Civil Rights Week in November, and for the United Nations anniversary in January, at which time the librarian participated in a radio broadcast over WLYN, sponsored by the Saugus League of Women Voters. There have been book review programmes for various church and P.T.A. groups and for the Civic League, given by the librarian and Miss Huldah Blackmer, during the spring and fall. Some highly successful story hours were held during Children's Book Week in November by Miss Blackmer and Mrs. Phyllis Brown at the Main Library and at the Cliftondale branch, and by Miss Ida Blossom at the East Saugus branch. Since the first of November, A Great Books Discussion Group has been held in the Main Library on alternate Tuesday evenings, under the leadership of Mr. Fred MacFee of Clifton-



dale and Mr. Paul Bowling of Malden. The members of this group have found the meetings stimulating and provocative. The North Shore Library Club, whose membership includes librarians from all of Essex County, held its fall meeting at the Main Library on November tenth. The speakers were Mr. Roland Robbins, archeologist of the First Iron Works restoration project, and Mr. Frederick Walkey, director of the De Cordova Museum in Lincoln, Massachusetts.

The redecoration of the interior of the Main library, long needed and much desired, has finally been undertaken. The work is not yet completed but the adult reading room is nearly done, and the much lighter and more cheerful appearance is commented upon by all who have visited the library.

Mrs. Marjorie Walkey, who has been first assistant on our staff for the past six years, resigned September first to take a teaching position in the Saugus school system. Her resignation was regretfully accepted, as her work with the High School students had done much to build up that department. Miss Huldah Blackmer, our second assistant and Cliftondale branch librarian, was advanced to the position of first assistant, and Mrs. Frances Sperry is now acting as branch librarian of both the Cliftondale and Lynnhurst branches.

The resignation of the librarian, effective at the end of this year, has been accepted with regret by the Board of Trustees.

Saugus Public Library consists of 6 agencies: The Main Library and branches at Cliftondale, East Saugus, North Saugus, Lynnhurst and High School.

Book Stock.....	26,645
New volumes added during 1949.....	1,621
Circulation Record.....	Total 82,179
Main Library.....	45,626
Cliftondale.....	19,234
East Saugus.....	7,683
Registration Record.....	Total 6,003
Main Library.....	3,662
Cliftondale.....	1,566
	Lynnhurst...95
	North Saugus.....4,259
	Lynnhurst.....2,678
	High School.....2,699
	East Saugus.....486
	North Saugus.....194

HEALTH & WELFARE



BOARD OF HEALTH

Earle W. Cousens, Chairman
Hollis E. Hogle, Jr.
George W. Pitman

During the year I have issued 370 plumbing permits which entailed 765 inspections, 69 permits for ice cream, 84 permits for milk, store licenses, 22 licenses for milk dealers, 32 permits to sell oleo-margarine, 178 permits to keep fowl and animals, 4 permits to collect butchers' waste material, 19 permits for the transportation of garbage, 238 permits for cabins and trailers, 118 burial permits, 2 for clam shucking houses, 3 pasteurization licenses, 2 for the manufacture of carbonated beverages, 37 licenses to sell anti-freeze or alcohol, 19 drain layers licenses and 16 miscellaneous licenses.

Also I have collected 186 samples of milk and cream. I quarentined 142 dogs that had bitten people, picked up the carcasses of 119 dead dogs, cats and miscellaneous animals, also located 83 new cesspools and 64 septic tanks and filter beds, 7 new wells and condemned 3 wells and analyzed 15 wells for drinking purposes.

Conducted 27 dye tests on questionable drains, put up 9 "no dumping" signs, 209 inspections of piggeries and stables and places that applied for permits to keep livestock, received 137 garbage complaints. It was necessary for me to obtain 19 complaints in the local court for infractions and repeated violations of the Health laws. The court upheld us in every case. Inspected the carcass of 13 animals as inspector of slaughtering. Received and investigated 47 miscellaneous complaints. Received and approved 47 new applications for entrance into the sewer system, also made a complete survey of every home in the Lily Pond section of the Town as well as the brook running from Vine Street through the field across Adams Avenue, adjacent to Makepeace St. and to Central St. I have inspected stores, restaurants, and bakeries at least once a month and more often when conditions



warranted such inspections. It has been my duty to inspect sanitary conditions at trailer camp sites and cabins periodically during 1949. During the past year equipment has been obtained to start a more rigid check on the restaurants and places dispensing food or drink to the public, by taking cultures of utensils necessary in the serving of food and drink.

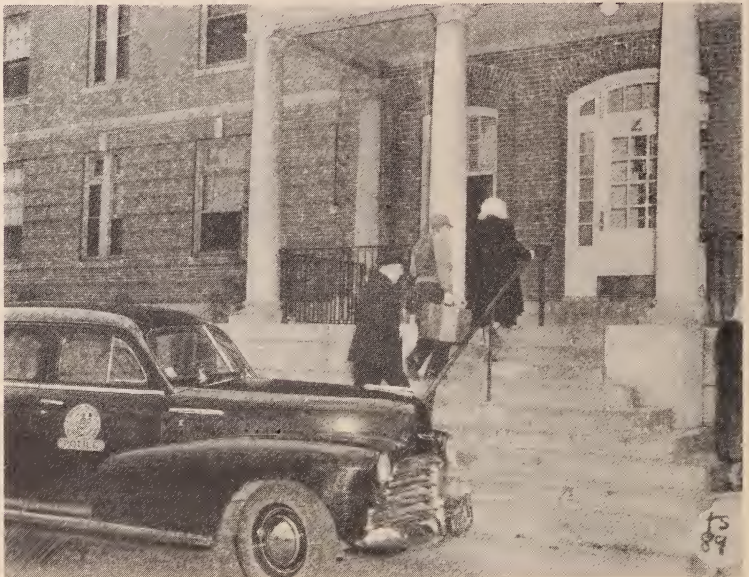
I have turned in a monthly report to the Board of Assessors which may be of some value in determining a change in valuations of some properties. Also I have given the Assessors a complete report of all cattle, horses, pigs, goats, etc. in the Town.

During the year I have made out and sent to the State all necessary reports as required by statute law. I have approved 7 infant boarding homes, rejected 2 homes, approved 2 convalescent homes, and one hospital.

It has been my pleasure to have attended 7 conferences in the past year with the permission of the Town Manager, all involving matters of Public Health.

I wish to thank the Board of Health and the Town Manager for their moral support which was a great help in the performance of my duties as Agent for the Saugus Board of Health, also all who have assisted me in the year 1949.

John V. Spencer, Agent
Board of Health





PUBLIC WELFARE

Ernest M. Hatch
Harry F. Wentworth
Frank P. Garofano, Agent

The Board of Public Welfare submits its annual report for the year ending December 31, 1949 covering three categories of aid:

GENERAL RELIEF

Expended in 1949		\$18,661.42
<u>Accounts Receivable:</u>		
From Commonwealth of Mass.	\$1,182.95	
From Cities and Towns	597.67	
From Individuals	174.80	
		<u>1,955.42</u>
Net cost to the Town for 1949		\$16,706.00

During the year 1949 there were 43 applications for General Relief, 10 of which were rejected and 2 withdrawn. There were 87 cases aided during the year which included cases in other cities and towns with Saugus settlements. These 87 cases represent 199 persons aided at a cost of \$18,661.42 or \$214.49 per case for the year 1949.

A recent survey of 15 neighboring cities and towns showed Saugus to be the lowest in cost per case per year. The net cost of General Relief to the Town of \$16,706.00 is equivalent to \$.84 on the tax rate of 1949.

AID TO DEPENDENT CHILDREN

<u>Aid to Dependent Children - Aid</u>		
Expended in 1949		\$27,198.22
<u>Accounts Receivable:</u>		
From U. S. Grants	\$7,696.96	
From Commonwealth of Mass.	7,467.14	
		<u>15,164.10</u>
Net cost to the Town for 1949		\$12,034.12

<u>Aid to Dependent Children - Administration</u>		
Expended in 1949		\$1,066.59
<u>Accounts Receivable:</u>		
From U. S. Grants	\$552.50	
Net cost to the Town for 1949		<u>\$ 514.09</u>
Net cost to the Town for aid and		
administration for 1949		\$12,548.21

During the year 1949 there were 13 applications for Aid to Dependent Children, 2 of which were rejected and 11 aided.

There was an average of 24 cases aided in Saugus during the year, amounting to \$27,198.22 per year or \$94.42 per case per month. The following is a break-down of the \$94.42 case.

Federal share 1/2 of \$45 plus \$3 for	
each eligible dependent child	28.50
State's share 1/3 of the total amount	31.47
Local share	34.47
The cost to the Town of \$12,548.21 amounts to \$.63 1/4 on	
the tax rate.	



OLD AGE ASSISTANCE

Old Age Assistance - Aid

Expended in 1949 \$182,786.87

Accounts Receivable:

From U. S. Grants \$84,145.02

From Commonwealth of Mass. 55,326.73

From Cities and Towns . . . 4,378.06

From State Meal Tax 3,722.56

Recoveries 1,399.84

\$148,972.21

Net cost to the Town for 1949 \$33,814.66

Old Age Assistance - Administration

Expended in 1949 \$7,953.37

Accounts Receivable:

From U. S. Grants \$3,789.97

Net cost to the Town for 1949 \$4,163.40

Net cost to the Town for aid and

administration for 1949 \$37,978.06

During the year 1949 there were 110 applications for Old Age Assistance 17 of which were rejected and 6 withdrawn, 24 deaths and 33 closed or transferred to other municipalities, leaving a net gain of 30 cases added during the year, making a total of 281 active cases in December 1949.

There was an average of 265 cases aided in Saugus during the year amounting to \$182,613.48 per year or \$57.44 per case per month. The following is a break-down of the \$57.44 case.

Federal share 1/2 up to \$50 plus \$5 per month . . . \$57.44

\$30.00

State's share 2/3rds of remainder \$27.44

Local share 1/3rd " " " 9.15

The cost to the Town of \$37,978.06 amounts to \$1.91 on the tax rate.

Effective December 1, 1949 the State Standard Budget was adjusted and increased \$4.00 a month per person for Leisure Time Activities therefore all budgets were refigured and increased accordingly.

Total receipts and expenditures on all categories of relief as follows:

	<u>Receipts</u>	<u>Expenditures</u>
General Relief	\$1,955.42	\$18,661.42
Old Age Assistance - Aid	148,972.21	182,786.87
Old Age Assistance Administration	3,789.97	7,953.37
Aid to Dependent Children - Aid	15,164.10	27,198.22
Aid to Dependent Children - Administration	552.50	1,066.59
	<u>\$170,434.20</u>	<u>\$237,666.47</u>
		<u>- 170,434.20</u>

Net cost to the Town \$ 67,232.27

Amounts to \$3.39 on the tax rate.



The total expenditures for Old Age Assistance, Aid to Dependent Children and General Relief during 1949 was \$237,666.47. The following is a break-down of the actual cost to the Town:

Expenditure	\$237,666.47	or	\$11.98 on tax rate
Recoveries	\$170,434.20	saving	8.95 on tax rate
Actual cost to the Town	67,232.27	or	3.39 on tax rate

CONTRIBUTORY RETIREMENT

Carl E. Chapman, Chairman
Delmont E. Goding, Secretary
John C. McLean, Member

The Contributory Retirement Board herewith submits its 13th Annual Report for the year ending December 31, 1949.

Active Members

Group A.

	Male	Female	Total
Membership December 31, 1948	48	20	68
Enrolled during 1949	<u>4</u>	<u>2</u>	<u>6</u>
	52	22	74
Withdrawals	3	4	7
Retired	0	1	1
Deaths	<u>2</u>	<u>0</u>	<u>2</u>
	47	17	64

Group B.

Membership December 31, 1948	27	0	27
Enrolled during 1949	<u>2</u>	<u>0</u>	<u>2</u>
	29	0	29
Withdrawals	4	0	4
Retired	0	0	0
Deaths	<u>0</u>	<u>0</u>	<u>0</u>
	25	0	25
Active Members Dec. 31, 1949	72	17	89



Pensioners			
Membership December 31, 1948	8	2	10
Retired during 1949	<u>1</u>	<u>0</u>	<u>1</u>
	9	2	11
Deaths	<u>2</u>	<u>0</u>	<u>2</u>
Total Membership Dec. 31, 1949	7	2	9

Withdrawals During 1949

Name	Occupation	Date of Withdrawal
Elizabeth C. LaFlame	Clerk	Jan. 27, 1949
Harold Ridings	Call Fireman	Mar. 25, 1949
Viola G. Wilson	Collector	Apr. 18, 1949
Paul F. Corson	Call Fireman	June 24, 1949
John E. Marston	Laborer	Aug. 27, 1949
Marjorie P. Walkey	Asst. Librarian	Sept. 29, 1949
Grace L. Heath	Clerk	Sept. 29, 1949
John B. Morgan	Custodian	Sept. 29, 1949
Bernard Gallagher	Reserve Police	Dec. 27, 1949
Lawrence S. Trecartin	Call Fireman	Dec. 27, 1949
Joseph Oljey	Laborer	Dec. 27, 1949
Clarence E. Howard	Special Police	Dec. 27, 1949

Deaths during 1949

Harry W. Wilson	Laborer	Jan. 27, 1949
George L. Pearce	Supt. Gypsy Moth	May 6, 1949

Pensioners

Name	Occupation	Date Retired
Raymond D. Hatch	Janitor	Sept. 8, 1937
Albert C. Day	Pumpman	July 1, 1941
Lillian Shores	Chief Clerk	May 17, 1941
Andrew C. Lynn	Custodian	Jan. 2, 1943
Benjamin Vatcher	Mechanic	July 22, 1946
M. Louise Hawkes	Clerk	June 17, 1947
Harold B. Waitt	Foreman	Dec. 1, 1947
James Blair	General Foreman	May 15, 1948
Fred J. Sellick	Superintendent	Oct. 1, 1948

Statement of Operations Summarized

Cash Receipts

Cash on Hand:
Jan. 1, 1949 \$12,163.35

Cash Payments

Investments \$10,000.00
Expense 425.37



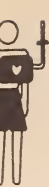
Employees Contribution:		Retirement Allowance	
Group A	8,466.55	Annuities Paid	539.64
Group B	1,060.49	Pension Paid	5,873.26
Appropriation by Town:		Refunds:	
Pension	5,491.00	Group A	6,172.60
Expenses	250.00	Group B	80.47
Investment Income	2,827.50	Cash on Hand	7,167.55
	<u>\$30,258.89</u>	(Dec. 31, 1949)	<u>\$30,258.89</u>

Balance Sheet December 31, 1949

Assets		Liabilities	
Cash	\$ 7,167.55	Annuity Savings	
Investments	120,392.06	Fund	\$ 60,169.32
		Annuity Reserve	
		Fund	6,834.01
		Pension Fund	57,786.83
		Sp. Military Serv.	
		Fund	2,151.01
		Expense Fund	618.44
	<u>\$127,559.61</u>		<u>\$127,559.61</u>

STATEMENT OF CASH AND SECURITIES, DECEMBER 31, 1949
AFTER AMORTIZATION

Cash on Hand:			
Merchants National Bank	\$ 7,167.55	\$7,167.55	
Bonds:			
U.S. Treasury 2 3/4% 60/65	12,170.13		
Town of Saugus Sewer 2 3/4% 62	5,132.63		
State of North Dakota 4% 60	1,089.30		
U.S. Savings Series G.2 1/2% 53	10,000.00		
U.S. Savings Series G.2 1/2% 54	10,000.00		
U.S. Savings Series G.2 1/2% 54	10,000.00		
U.S. Savings Series G.2 1/2% 56	10,000.00		
U.S. Savings Series G.2 1/2% 55	1,000.00		
U.S. Savings Series G.2 1/2% 55	1,000.00		
U.S. Savings Series G.2 1/2% 55	1,000.00		
U.S. Savings Series G.2 1/2% 56	10,000.00		
U.S. Savings Series G.2 1/2% 56	1,000.00		
U.S. Savings Series G.2 1/2% 56	1,000.00		
U.S. Savings Series G.2 1/2% 57	10,000.00		
U.S. Savings Series G.2 1/2% 57	5,000.00		
U.S. Savings Series G.2 1/2% 58	10,000.00		
U.S. Savings Series G.2 1/2% 59	10,000.00		
U.S. Savings Series G.2 1/2% 59	<u>10,000.00</u>	118,392.06	
Paid-Up Shares:			
Saugus Cooperative Bank	2,000.00	2,000.00	
	<u>\$120,392.06</u>	<u>\$120,392.06</u>	



VETERANS' BENEFITS

N.V. Bartlett, Agent

The Veterans Benefits Department during the year 1949 handled 52 cases in which 132 persons were aided.

The cases handled are divided up as follows: Civil War 1; Spanish War 1; Philippine Insurrection 1; World War I, 23; World War II, 26.

The Town has received in reimbursement from the State the sum of \$6,400.79.

CEMETERY

Benjamin Fullerton
Paul Hayes
Commissioners

There were 113 burials during 1949. Receipts for sale of lots, care of lots, interment fees, foundations, rent and interest from Perpetual Care funds totaled \$11,023.30.

PROTECTION



POLICE DEPARTMENT

Henry P. Wheaton, Acting Chief of Police

The department, during the year, consisted of a Captain (Acting Chief), Lieutenant, twelve patrolmen, five reserve officers, and twenty special policemen. The officers classed as special policemen perform work on special occasions.

During the year 594 arrests were made, 102 of these arrests were for Out-of-Town Police Departments. The 492 persons arrested for offenses committed in Saugus include: Manslaughter by negligence - 2; Rape - 2; Aggravated assault - 7; Breaking and Entering in the night time - 11; Larceny - 7; Other assaults - 15; Sex offenses - 11; Offenses against family and children - 6; Drunkenness - 132 (63 of which were released out of court); Vagrancy - 2; Driving under the influence of intoxicating liquor - 30; Traffic and Motor Vehicle Law violations - 230; Suspicious person - 2; All others - 35. Offenses committed by children under 17 years of age were not brought into court in many cases, and restitution for the damage they did was made by the parents of the children. Adults too were forced to make restitution by the courts for some crime or unlawful act committed by them.

Fines totaling \$7,433.00 were imposed by the Judges of the Trial Justice, Lynn District, and Superior Courts of Essex County.

There were 3875 complaints made to the police, and out of this number 753 required special investigation.

There are so many desperate criminals at large today, including (thieves, sex fiends and armed robbers) that officers everywhere must be on the alert at all times - one never knows where crime will strike next. Not only do we have the above-type criminal, but we do have individuals operating motor vehicles who drive like maniacs, and it is impossible to tell in what part of the town this will happen, nor at what time it will occur.



The quality of protection to be rendered to the residents of Saugus can be explained by saying; "The police officers will be diligent and watchful at all times".

The officers are placed. and the prowl cars used so as to give the residents and businessmen of the Town the protection they need.

Crime is like lightning - nobody knows where it will strike.

I wish to express to you, our Town Manager, and to the Honorable Board of Selectmen my sincere appreciation for the support you have extended to your officers and myself.

FIRE DEPARTMENT

Fire Commissioners:
Walter M. Badger, Chairman
Joseph Krzywicki
Laurence E. Richardson

The Saugus Fire Department under the capable direction of Chief George B. Drew, has been conducting a vigorous and determined campaign to prevent fires. As a result, the Town had only 10 fires during 1949 with a loss in excess of \$1,000.00. Continued application along these lines is recommended.

Our equipment, consisting of two relatively new and efficient pumpers, one 32 year old ladder truck, and two old and inefficient pumpers. needs an intelligent replacement program. The Board of Fire Engineer's has such a program and has caused to be inserted in the Town Warrant. articles for the purchase of a Junior Aerial and Fog Unit. Continued delay in inaugurating this replacement program is dangerous.

SUPERINTENDENT OF BUILDINGS

Melbourne MacLeod
Superintendent of Buildings

The following report lists the type, number and value of the permits issued during the year 1949:

<u>Building</u>	<u>Number</u>	<u>Value</u>
Dwellings	104	\$936,000.00
Barn	1	3,000.00
Boiler Room	2	3,000.00
Insulations	8	2,305.00
Summer House	1	200.00
Garages	43	33,350.00
Office Buildings	2	3,000.00
Excavations	7	
Chimneys	3	800.00
Sheds	16	5,700.00
Signs	5	1,450.00
Clam Shucking Plant	1	3,000.00
Stores	2	14,000.00
Greenhouse	1	300.00
Gas Station	2	20,000.00
Mushroom Plant	1	5,000.00
Foundation	1	700.00
Repairs	232	140,980.00
Projecting Signs	21	
Demolition	27	
Move Building	2	
	<u>482</u>	<u>\$1,172,785.00</u>

There was turned over to the Town Treasurer the total amount of \$1,588.00 which had been received for permits issued during the year.

The following is a list of repairs made in the Schools
Ballard: Painted eight classrooms and first and second floor corridors; erected wood panels in stairs, towers and classroom on second floor; painted stair towers; repaired skylight; painted outside doors and canopies; repaired toilets and drinking fountains in boys' and girls' basement; set glass; repaired door checks; repaired steam boiler return pipes; repaired door locks.

Cliftondale: Repaired roof, conductor pipes and drywells; hung doors in smoke partition; repaired boiler; repaired lights; set glass and put in new window cord; repaired toilets.

Sweetser Junior High: Repaired toilets; repaired lights and switches; set glass; repaired roof leak; put metal covering on roof exit doors; repaired door locks; installed new outside bell; repaired leak in hot water supply



pipe to tank; plastered up holes in the entire building.

Emerson: Repaired locks; set glass; repaired lights; repaired toilets and drinking fountains.

Felton: Repaired exterior of building for painting; set glass; repaired toilets, sink drains, and drinking fountains; put in cement platform on School Street side; cleaned cesspool with acid; cleaned gutter and put up conductor pipes; repaired dry wells; repaired window sash; put in new window cord and parting beads; repaired radiators.

North Saugus: Painted second floor classroom; replaced front door; repaired plumbing; set glass; cleaned cesspool with acid; repaired fire alarm system.

Armitage: Sanded and refinished five classroom floors; removed old floor and laid new maple floor in first floor classroom; replaced old galvanized water pipe with copper; cleaned out cesspool with acid; set glass; repaired exterior doors; put in new window cord; repaired plumbing in girls' basement; repaired basketball stands.

Lynnhurst: Repaired and installed storm sash; set glass; repaired plumbing; repaired cellar steps; put new try cock on boiler; installed new toilet seats.

Center: Repaired plumbing; cleaned out sewer drain; repaired radiators; repaired fire alarm; repaired rear and front doors; put in four new grates in steam boiler, fire-partitions and sheet rock ceiling over ramp in basement.

Roby: Erected smoke partition; connected classrooms on first floor; repaired plumbing and drinking fountain; put in new water supply risers, and new flag rope; set glass; repaired plaster; repaired buttress.

Other repairs to Town Buildings included the following; rebuilt chimney and repaired roof at the Sewer Station, also repaired rear door; removed iron supports and





old fence at East Saugus Bridge; painted first floor of Library; painted Stadium; repaired roof shelter at Anna Parker Playground; repaired shed for storing salt at Public Works yard; changed over offices, changed door in vault in Town Clerk's Office, and painted eight offices in Town Hall; washed and painted Courtroom; built tables for classroom located in the Legion Hall.

WEIGHTS AND MEASURES

Alfred H. Woodward
Sealer of Weights and Measures

<u>Scales</u>	Sealed	Not Sealed	Condemned
Over 10,000 lbs.	4		1
100 to 5,000 lbs.	7		
Under 100 lbs.	65		5
Weights	14		3
Dry Measures	4		
<u>Meters</u>			
Gasolene	85	2	1
Oil and grease	32	3	
Vehicle tank meters	32		
	<hr/> 243	<hr/> 5	<hr/> 10

Trial Weighings

	Total Tested	Number Correct	Under	Over
Bread	236	191	20	25
Butter	202	175	19	8
Beans	199	176	15	8
Sugar	176	148	19	9
Flour	242	201	28	13
Lard	98	86	12	
Meats and provisions	146	122	11	13
Potatoes	201	186	15	
	<hr/> 1,500	<hr/> 1,285	<hr/> 139	<hr/> 76

Retests: 22 gasolene pumps; 31 scales.

Inspections: 6 pedlers' licenses; 15 coal certificates;
markings on 300 loaves of bread; 6 pedlers' scales;
and 2 junk scales.

Fees collected: \$238.39



TREE & MOTH DEPARTMENT

Joseph A. Vatcher
Acting Tree Warden.

The following is a report of the activities and findings in the Tree Department during the year 1949.

The entire Town was powder sprayed for the Elm Leaf Beetle, using 12,000 gal. of D. D. T. Spray.

The major part of this disease is under control.

The Gypsy Moth is also under control with only a few scattered spots remaining. The above has been given the OK by the State Inspector.

Brush has been cut and removed on several streets.

Several districts have been sprayed for Poison Ivy as requested.

The Tree Department has topped and removed 31 trees from 6" to 4' in diameter since May 2, 1949.

Many dangerous limbs have been removed throughout the Town, and constant care is given to this after each storm.

The following is a report of trees and locations. These trees, in my opinion, are in very bad condition and should be removed. Laurel St., Bond Place, Wendell St., Lincoln Ave., (3), Parker St., Morton Ave., Ballard St., Vincent St. Eustis St., Stone St., Hesper St., and Central St. (2).

We had an outbreak of the Japanese Beetle in the Oaklandvale section of the Town this year, which was sprayed with D. D. T. We will not know the results of this until this spring.

This Department has been most co-operative with all other departments during the past year and will continue same in the future.





PUBLIC WORKS DEPARTMENT

Charles C. DeFronzo
Superintendent.

WATER

This department has again increased its total revenue in the amount of \$15,544.57 over the previous year.

We note that during our last billing period many of our water customers were confronted with excess usage of water. We believe this excess usage is largely due to the increased pressure and the exceptionally dry summer, also many homes are now metered that heretofore paid the minimum charge because of our inability to properly register the amount of water used.

We have laid 4,673 feet of various size water mains. Many of these mains were dreams in the past but with co-operation between the residents and the Town Manager many existing homes and new homes have been supplied with water from our M. D. C. system. This same procedure also exists between the developer and the Manager, whereby the developer purchases the pipe and pays for the excavation, the water department installing the main.

It is our recommendation to replace all cement mains, by setting up a program for each year until completed. This is the life line of our water system. In 1950 we recommend the replacement of the existing cement main on Lincoln Avenue from Ballard Street to Central Street. This will eliminate the too numerous main breaks in these sections.

We have had 3 hydrants broken by vehicles this year for which we have collected a total of \$598.10 from the various insurance companies.

RECORD OF WORK ACCOMPLISHED DURING THE YEAR 1949

New Service Installations	148
Renewal of Old Services	86
Service Repairs	101



Chapter 90 Service Repairs	11
New Meters Set216
Replacement Meters Set208
Meters Repaired, Tested, Set128
Number feet 8" C. I. main laid693
Number feet 6" C. I. main laid2714
Number feet 4" C. I. main laid1266
New Hydrants Installed6
Replacement of Hydrants3

Plus daily routine of meter leaks, turn ons, turn off, blow-outs, service measurements, curb box and main gate repairs.

<u>WATER EXTENSIONS</u>					
Wilbur Avenue	920 feet	4"	C. I.	class	150
Curtis Street	208 "	6"	"	"	"
Connolly Avenue	105 "	6"	"	"	"
Marshall Avenue	232 "	4"	"	"	"
" "	26 "	6"	"	"	"
Westford Street	64 "	4"	"	"	"
Saville Street	339 "	6"	"	"	"
Essex Street	693 "	8"	"	"	"
Bennett Avenue	316 "	6"	"	"	"
Highland Park	264 "	6"	"	"	"
Orchard Avenue	272 "	6"	"	"	"
Meadow Lane	144 "	6"	"	"	"
Addison Avenue	50 "	4"	"	"	"
Oaklandvale Ave.	440 "	6"	"	"	"
Breakheart Road	555 "	6"	"	"	"
Intervale Avenue	45 "	6"	"	"	"

For the first time in the department's history all over-ground summer services were metered.

ASHES

This department received a new Pack-Master Automatic Loading Refuse Truck, operated with a 3-man crew. There is no doubt that this unit saves several trips to the dump per day as the rubbish is compact to 15 cubic yards, yet we are far from a normal operation. No week passes that this department's personnel and equipment is not augmented by additional men from the Highway Department. Much thought should be given this department as the planning of highway work is difficult under these conditions.

SEWER MAINTENANCE

The Pumping Station now under the watchful eye of Byron Day gives us little concern as to maintenance; however, the State Department of Public Health recommends the installation of comminuter to break up any solids that might reach the Lynn Outfall Sewer.

At the present time we have 402 active sewer accounts. During 1949 forty-one sewer connections were made.



HIGHWAY

This department installed 845 feet 15" storm drain and 224 feet of 8" storm drain on Lincoln Avenue between Baker Street and Jackson Street. The results of this drain are most gratifying.

The green in Clifftondale Square has been cut down with new curbing installed. prior to laying 20,084 square yards of hot top (Class I) on Lincoln Avenue from Central Street to the Revere Line. This work was done under contract.

The following streets were resurfaced with asphalt and sand or pea stone:

Taylor Street	Greystone Road	Harlow Street
Jackson Street	Juliette Road	Essex Street from
Marion Road	Seagirt Ave. (part)	Felton to State
Allard Street	Prospect Street	Overpass
Parker Street	Union Street	

Central Street from Lincoln Avenue to Hurd Avenue.

Installation of 390 square yards of Hot Top Class I sidewalks on Columbus Avenue, Lincoln Avenue and Chestnut Street.

Continuation of Chapter 90 permanent road construction on upper Central Street under Chapter 90 Contract.

Culverts were cleaned on Walnut Street under Chapter 90 Maintenance. Resurfaced Walnut Street from Birchwood Ave. to North Saugus Square under Chapter 90 Maintenance.

Resurfaced Water Street from North Saugus Square to Wakefield Line under Chapter 90 Maintenance.

Reconstructed catch basins, Main Street and Cliftondale Square.

The usual department routine maintenance was carried out as follows:- Cleaned and repaired basins, cleaned and swept gutters, repaired guard rails and bridges, patched streets and water trenches, erected street signs.

During the year 1949 we received many valuable pieces of new equipment. - 1 front end loader, 3 dump trucks (1 1/2 ton), 1 Tandem roller (10 tons), 1 Adams Grader, 1 pick-up (1/2 ton). Because of this new equipment, maintenance costs are at a minimum and work progress is not hampered as a result of faulty equipment.

I wish to take this opportunity to express my sincere appreciation to all departments for the splendid cooperation accorded this department during the year.

IN MEMORIAM

As it will to all men, death called several persons from our midst in 1949 who had rendered good and faithful service in the Town's government:

ELSIE B. FOSTER
School Teacher (retired)
Died - March 21

GEORGE L. PEARCE
Tree Warden
Died - May 2

ELIZABETH S. POOLER
Building Custodian (retired)
Died - November 20

LOUIS SYLVESTER
Building Custodian (former)
Died - June 3

Saugus is the poorer for their passing.
May they rest in peace.

1949 JURY LIST

(As Compiled by the Board of Selectmen)

Andersen, Thomas	Gamage, J. N.	McKay, G. N.
Anderson, H. W.	Garvey, J. J.	McLean, J. H.
Atkins, W. R.	Gayron, H. F., Jr.	McLernon, George
Aucella, Philip	Goodwin, H. L.	McNulty, D. B.
Barry, A. M.	Gray, L. O.	Newhall, Frank
Batchelder, H., Jr.	Gray, R. P.	Newhall, Freeman
Bean, J. B.	Grosso, Rosario	Nordstrom, E. C.
Berrett, E. E.	Haas, E. P.	Osborne, W. G.
Bicknell, L. F.	Harmon, S. B.	Parsons, R. F.
Bookmiller, W. H.	Harrington, J. H., Jr.	Payne, William
Boyle, J. B.	Haskell, K. A.	Pelrine, J. W.
Bresnahan, M. J.	Healey, C. F.	Perkins, K. A.
Brown, M. C.	Hennan, A. T.	Perrullo, J. J.
Butler, H. W.	Hogan, A. H.	Pittard, F. C.
Calderwood, H. W.	Holt, H. N.	Poole, Elmer
Cameron, John	Huggins, William	Pratt, E. A.
Cameron, Thomas	Humphries, E. J.	Price, F. J. C.
Carr, T. H.	Humphries, W. C.	Pynn, R. F.
Catalano, Anthony	Hurd, Maynard	Ramsdell, B. A.
Chabra, Joseph	Husband, J. J.	Rice, S. E., Jr.
Champoux, James	Hussey, W. R.	Richardson, L. E.
Chesley, R. E.	Hutchinson, Frank	Rogers, J. H.
Christiansen, T. A.	Junkins, R. P.	Sanborn, J. R.
Collen, C. P.	Kane, J. J.	Salines, L. J.
Collins, J. J.	Kelley, R. P.	Salsman, Elmer
Colville, J. F.	Kelly, L. H.	Sears, W. K.
Comeau, Frank	Kelly, T. A.	Semper, C. O.
Corkum, L. L.	Kilroy, Frederick	Serino, John
Corry, H. H.	Laskey, D. A.	Shepard, F. J.
Corson, Paul	Laskey, George	Silva, A. S.
Courtis, L. A.	Lassell, A. M.	Smith, Cl J.
Courtis, R. L.	LaVene, Joseph	Smith, E. P.
Crafts, Fred	Leander, M. F.	Smith, J. T.
Curran, J. A.	LeBlanc, J. T.	Spencer, T. B.
Currier, James	Lehane, J. A.	Sproul, A. F., Jr.
Day, L. E.	Leland, W. J.	Sullivan, E. L.
DeFronzo, J. B.	Long, J. A.	Sullivan, J. A.
DeFranzo, Laurence	Lynch, G. F.	Thompson, W. E., Jr.
DeFugo, R. A.	Lyons, M. F.	Thulin, G. E.
Dexter, B. E.	Mallar, N. H.	Trenholm, Howard
Dineen, B. A.	Mandeville, A. J.	Twisen, H. S.
Dix, H. L.	Manning, J. S.	Vail, L. R.
Dixon, G. B.	Marr, G. C.	Wall, F. S.
Dolaser, James	Martin, L. P.	West, V. L.
Driscoll, S. R.	Mezzulo, Ferdinando	White, J. W.
Dumas, E. L.	Mirabella, Pietro	Wilson, W. T.
Dunham, R. H.	Monaco, Joseph	Wingate, V. M.
Egan, J. J.	Murphy, A. J.	Winslow, P. B.
Esposito, N. B.	Murphy, D. B.	Woodell, C. J.
Faucher, E. S.	Moriello, P. T.	Wyatt, P. F.
Fiske, W. W.	Moses, A. W.	Wyzinski, Aygustyn
Flaherty, F. F.	McCullough, Richard	Young, A. S.
Fleming, D. P.	McIntyre, Henry	Young, G. A. C.
Flood, E. W.	McKenna, Arthur	Youngdahl, C. J.
Gallant, F. J.	McKenna, E. T.	

1949 RECEIPTS

GENERAL REVENUE

Taxes: Levy of 1947	13.60	13.60
Real Estate		
Taxes: Levy of 1948	56,265.12	
Real Estate	1,876.59	
Personal	264.00	
Pol		58,405.71
Taxes: Levy of 1949	619,014.19	
Real Estate	722.71	
Lynn Water Shed	70,940.77	
Personal		
Pol	9,694.00	700,341.67

Licenses and Permits:

Liquor and Malt Beverages	15,521.00
Juke Boxes & Pin Ball Machines	2,435.50
Entertainment	859.00
Victuallers	390.00
Auto Dealers	235.00
Bowling and Pool	42.00
Junk	20.00
Furniture Dealer, 2nd Hand	20.00
Auctioneer & Grove	15.00
Golf Driving	10.00
Gasoline	7.50
Taxi	3.00
Picnic	3.00

Town Clerk:

Mortgage	1,042.00
Marriage	366.00
Tax-Certificates	360.00
Dog Fees	337.20
Hunting & Fishing Fees	179.00
Discharges & Assignments	103.00
Water Lien Releases	79.00
Certified Copies	43.75
Business Certificates	27.00
Gasoline Registration Fees	18.00

Tax Title Redemptions

Tax Possession Sales	16,057.01
	19,999.46

From the Federal Government:

Grants and Gifts:	
O. A. A. Aid	84,145.02
O. A. A. Administration	3,789.97

A. D. C. Aid	7,596.96
A. D. C. Administration	552.50
From the Commonwealth:	
Income Tax	164,198.81
Corporation Tax	67,150.88
From the County:	
Dog Licenses	2,897.77
Court Fines	1,160.04
Court Room Rental	120.00
Total for General Revenue	4,177.81

1,148,643.35

COMMERCIAL REVENUE

Special Assessments: Sewers	
Apportioned 1948	404.66
Apportioned 1948 Interest	57.99
Apportioned 1949	2,611.67
Apportioned 1949 Interest	500.99
Paid in Advance	154.45
Paid in Advance Interest	.04
Added to 1949 Taxes:	
Assessments	230.99
Interest	22.45
Privileges:	
Motor Vehicle Excise:	
Levy of 1948	2,290.57
Levy of 1949	56,169.31
Total for Special Assessments and Privileges	58,459.84

62,243.08

COMMERCIAL REVENUE - DEPARTMENTAL

GENERAL GOVERNMENT

Manager:	
Town Farm & Other Property Rentals	1,080.00
Town Farm Land Lease	250.00
Equipment Sale	15.00
Telephone Calls	2.10
Legion Hall, Post 210 A.L. Lease	4.00
Public Works:	
Sale of Equipment	508.50
Sale of Maps	111.09
Use of Dump	360.00
	1,451.10

HIGHWAYS AND BRIDGES	
Chapter 90 Construction: Contract 11329, Central Street From the State From the County	10,511.35 4,289.00
Contract 11757, Central Street From the State From the County	6,669.11 4,301.21
Chapter 90 Maintenance: Contract 11182 From the State	10,970.32 476.82
Total for Highways and Bridges	26,247.49
CHARITIES AND VETERANS BENEFITS	
Old Age Assistance Aid: From the State From Cities and Towns From State Meal Tax From Recoveries	55,326.72 4,378.06 3,722.56 1,399.84
Aid to Dependent Children: From the State	7,467.14
Temporary Aid: From the State From Cities and Towns From Individuals	1,182.50 597.67 174.80
Veterans' Benefits: From the State	6,400.79
Total for Charities and Veterans' Benefits	80,650.09
EDUCATION AND LIBRARIES	
School Department: State Vocational Training Out of Town Tuition Miscellaneous Auditorium Rentals	2,044.87 337.79 155.76 90.00
Libraries: Book Fines	736.86
Total for Education and Libraries	3,365.28
RECREATION AND UNCLASSIFIED	
Insurance: Compensation Fire Schedule: Reductions Sewer Station Damage	88.21 286.09 485.00 771.09

Damage Claims:				INDEBTEDNESS		
Playground Damage	19.65			Temporary Loans in Anticipation of Taxes	230,000.00	230,000.00
Lantern Damage	5.25			Total for Indebtedness		330,000.00
School Building Damage	225.00	249.90		Total for Commercial Revenue	686,851.87	1,835,495.22
Collector:				Total for General and Commercial Revenue		
Return on Bonds	203.69	203.69				
Special Stadium Fund - Football	652.60	552.60				
Total for Recreation and Unclassified			1,965.49			
ENTERPRISE AND CEMETERIES				DEPARTMENTAL REFUNDS		
Water Department:				Assessors	299.93	
Water Rates	83,594.81			Tax Title Expense	60.80	
Water Liens Added to Taxes	3,451.60			Lav	52.00	
Damage, Broken Hydrants	598.10	87,644.51		Fire	308.13	
Cemetery Department:				Building Repairs	88.29	
Sale of Lots and Graves	1,275.00			Health	1.49	
Care of Lots	1,632.50			Highway	342.59	
Interment Fees	3,972.00			O. A. A. Aid	2,105.17	
Foundations	860.97			A. D. C. Aid	254.65	
Rent	300.00			Welfare	33.15	
Interest on P. C. Funds	2,943.83	11,024.30		Veterans' Benefits	165.00	
Total for Enterprise and Cemeteries			98,668.81	School	158.24	
INTEREST				Water	5.44	
On 1948 and Prior Taxes	1,194.52			P. C. Bequests	565.00	
On 1949 Taxes	165.45			Dept. of Conservation	76.75	
On 1948 M. V. E. Taxes	27.64			Gas Tax	75.03	
On 1949 M. V. E. Taxes	57.56	1,445.17		Int. on Maturing Debt	5,000.00	
On Tax Title Redemptions		4,306.60		Chap. 90 Construction	19,121.58	
On Trust Funds:				Chap. 90 Land Damages	712.50	
Johnson Library Fund	125.00			Total for Refunds		29,425.74
Wilson Library Fund	52.50			TRANSFERS		
Kimball Library Fund	150.00			Reserve Fund		8,450.56
Kimball Welfare Fund	125.00			To Other Sources:		
Total for Interest		452.50		From:		
AGENCY AND TRUST				M.D.C. Water Connection	7,799.35	
Cemetery P. C. Bequests	5,185.00			Golden Hills Water Extension	847.03	
Withholding Tax Deductions	4,233.80			Dog Account	2,897.77	
Rue Cross and Shield Deductions	42,914.34			Income on P. C. Funds	6,250.29	
Dept. of Conservation - Licenses	5,682.83			Reserve for Payment Sever Loans	4,979.66	
Guarantee Deposits	1,392.25			Excess and Deficiency (Surplus)		
Total for Agency and Trust		60,488.22		To: New Machine and Equipment	20,000.00	
				Chap. 90 Work	15,000.00	
				Total Transfers	57,774.10	
				Total Receipts, Refunds and Transfers		66,224.66
				Balance on Hand January 1, 1949		1,931,145.72
						1,138,673.51
						2,069,819.23

1949 EXPENDITURES

GENERAL GOVERNMENT

Finance Committee

Salaries and Wages:

Secretary 75.00
Expenses: 4.52
Supplies 10.00
Dues

Selectmen

Salaries and Wages:

Chairman 500.00
Other Members (4) 1,500.00
Expenses: 30.13
Printing and Advertising 105.17
Stationery and Postage 39.18
Supplies 75.00
Dues 25.00
Legal Services

Manager

Salaries and Wages:

Manager 8,374.47
Clerk (1) 572.00
Expenses: 1.75
Printing and Advertising 35.61
Stationery and Postage 81.69
Supplies 29.75
Dues 86.26
Telephone 53.00
Subscriptions 53.00
Express 2.52
Legal Services, Town Infirmary Title 110.00
Car and Personal Expense 1,125.15
Out of State Travel 326.00
New Equipment 144.50
Equipment Repairs 21.50
Bond 50.00

Planning Board

Salaries and Wages:

Planner, Engineer 2,001.00
Expenses: 32.75
Printing and Advertising 24.45
Stationery and Postage 18.94
Supplies 9.04
Telephone 82.50
Clerical Services 120.86
Professional Services 29.63
Books 6.50
Photostats

Board of Appeals

Salaries and Wages:

Secretary 200.00
Expenses: 7.50
Stationery and Postage 4.40
Supplies

Salaries and Wages:

Accountant 3,354.91
Clerk (1) 1,354.35
Expenses: 40.23
Printing and Advertising 19.45
Stationery and Postage 43.46
Supplies 69.09
Telephone 26.17
Equipment Rental-Auditors 23.00
Dues 72.25
Association Expenses

Treasury

Salaries and Wages:

Treasurer 800.00
Clerks (2) 3,718.13
Expenses: 151.96
Printing and Advertising 92.36
Stationery and Postage 126.25
Supplies 63.32
Telephone 257.00
Bond 156.33
Insurance 1.00
Dues 220.75
New Equipment 26.17
Equipment Rental - Auditors 14.00
Registration of Town Notes 14.00
Legal Services & Tax Title Foreclosures 373.49

Tax Collector

Salaries and Wages:

Collector 2,496.00
Clerks (2) 4,169.88
Expenses: 34.00
Printing and Advertising 450.00
Stationery and Postage 399.83
Supplies 81.32
Telephone 188.18
Bond 156.33
Insurance 1.00
Dues 26.16
Equipment Rental - Auditors 1.00
I. B. M. Billing Service 767.42
Tax Title Expense 161.80

Assessors

Salaries and Wages: 600.00-
Chairman 2,860.00
Member, full time 400.00
Member 1,778.00
Clerk (1)
Expenses: 759.81
Printing and Advertising 110.26
Supplies 101.59
Telephone 419.81
Searching Records 18.16
Stationery and Postage

Transportation	200.00				
Dues and Subscriptions	20.00				
Listing	35.00				
I.B.M. Billing Service	<u>1,422.19</u>	<u>2,086.82</u>	8,724.82		
Law					
Salaries and Wages:					
Town Counsel	766.00	766.00			
Expenses:					
Court Appearances	150.00				
Legal Services	423.87				
Supplies	19.00				
Stationery and Postage	3.00				
Court Costs	32.50				
Medical Costs	10.00				
Dues	10.00				
Printing and Advertising	<u>106.20</u>	<u>754.67</u>	1,520.67		
Town Clerk					
Salaries and Wages:					
Town Clerk	<u>364.00</u>	364.00			
Expenses:					
Printing and Advertising	198.35				
Stationery and Postage	86.15				
Supplies	7.56				
Bond	7.50				
Dues	3.00				
New Equipment	262.00				
Equipment Repairs	<u>39.84</u>	<u>604.40</u>	968.40		
Election and Registration					
Salaries and Wages:					
Registrars	<u>75.00</u>	75.00			
Expenses:					
Printing and Advertising	25.40				
Supplies	10.50				
Janitors	<u>24.00</u>	<u>59.90</u>	134.90		
Town Hall					
Salaries and Wages:					
Custodian	<u>2,314.00</u>	2,314.00			
Expenses:					
Fuel	1,078.62				
Light	478.37				
Supplies	192.77				
Water	68.00				
New Equipment	69.00				
Linoleum	<u>176.00</u>	<u>2,079.76</u>	4,393.76		
Public Works					
Expenses:					
Telephone	467.51				
Fuel	732.29				
Supplies	91.69				
Light	246.42				
Stationery and Postage	94.54				
Registration of Trucks	37.00				
Equipment Repairs	19.26				
Water	20.00				
Advertising	5.75				
Engineering Expense	<u>192.51</u>	<u>1,906.97</u>	1,906.97		
Total for General Government			53,502.08		

Summary for General Government

	From 1949	Transfers	Appropriation	Expended	To 1950 or Surplus
Finance Committee					
Selectmen			125.00	89.52	35.48
Manager			2,597.00	2,374.48	222.52
Planning Board			11,388.62	11,014.20	374.42
Board of Appeals			2,660.00	2,525.67	334.33
Accounting			250.00	211.90	38.10
Treasury			5,414.00	5,003.13	410.87
Collector			6,775.95	6,001.74	774.21
Assessors	60.80		8,926.20	8,931.92	55.08
	299.93		13,879.60	8,724.82	*5,000.00
Law					
Town Clerk	396.67		1,124.00	1,520.67	454.71
Election & Registration			1,014.50	968.40	46.10
Town Hall			4,662.00	4,393.76	268.24
Public Works			1,906.97	1,906.97	
* To 1950					
Totals	757.40	60,878.84	53,602.08		8,034.16
PROTECTION OF PERSONS AND PROPERTY					
Police					
Salaries and Wages:					
Captain, Acting Chief			3,601.00		
Officers and Patrolmen			36,297.00		
Reserve Officers			521.20		
Custodian			2,066.98		
Matron			125.00		
Expenses: - Administration					
Printing and Advertising			21.25		
Stationery and Postage			31.00		
Supplies			157.88		
Telephone			1,637.17		
Luncheons for Prisoners			19.90		
Laundry			21.76		
Dues			45.00		
Motor Maintenance:					
Repairs			139.46		
Gasoline and Oil			850.36		
Tires, Tubes and Repairs			130.03		
Police Boxes and Lights					
Uniforms for Men			342.15		
Radio Maintenance			362.40		
New Police Car			590.50		
Expenses:					
Fuel			1,044.96		
Light			625.55		
Water			<u>90.92</u>		
Fire					
Salaries and Wages:					
Chief			3,604.90		
Officers and Firemen			48,028.31		
Call Firemen			<u>2,000.00</u>		
Totals				1,761.43	1,761.43
Fire and Police Station Maintenance					
Expenses:					
Fuel			1,044.96		
Light			625.55		
Water			<u>90.92</u>		
Fire					
Salaries and Wages:					
Chief			3,604.90		
Officers and Firemen			48,028.31		
Call Firemen			<u>2,000.00</u>		
Totals				53,633.21	

46,838.29

1,761.43

Fire

Salaries and Wages:
Chief
Officers and Firemen
Call Firemen

53,633.21

BALANCE SHEET

DECEMBER 31, 1949

Summary for Protection of Persons and Property

	From Transfers Appropriation 1949 Refunds	Expended	To 1950 or Surplus
Police	50,381.50	46,838.29	3,543.21
Fire and Police Sta. Main.	2,900.00	1,761.43	238.57
Fire Alarm	64,319.58	67,686.71	944.00
Forest Fire	2,055.00	1,789.70	265.30
Supt. of Buildings	1,975.00	43.28	256.72
Bldg. Repair and Main.	20,000.00	1,957.68	17.32
Sealer	800.00	21,777.27	611.02
Gypsy Moth and Tree	8,074.20	4,458.80	50.00
Totals	2,396.42	142,763.16	3,615.40
* To 1950			9,538.54

HEALTH AND SANITATION

	Health
Salaries and Wages:	533.41
Board Members	610.50
Clerk (3 months)	2,187.10
Nurse	2,222.42
Agent	
Expenses:	
Printing and Advertising	51.75
Stationery and Postage	19.58
Express	20.97
Warrants Served	2.10
Telephone	120.79
Supplies	54.15
Repairs	10.00
Dues	32.00
Transportation - Agent	465.00
Department Car Expense:	
Tires, tubes	33.85
Repairs	32.30
Gasoline and Oil	114.87
Registration and Inspection	2.35
Laboratory:	
Equipment and Repairs	232.61
New Equipment	336.31
Tuberculosis Hospital Board and Care	980.00
Medicine and Medical Care	297.35
Anti-Rabic Treatments	49.10
Clinics:	
Dental	500.00
Diphtheria	48.00
Milk Tests	50.00
Vital Statistics	29.75
X-Rays	34.00
Garbage Contract	5,200.00

Removal of Ashes

Salaries and Wages:	252.16
Administration:	
Superintendent	

General Foreman	309.20
Clerks	248.07
Labor	12,820.22

Expenses:	909.43
Advertising	2.40
Truck Sign	24.20
Tires, tubes and repairs	73.53
Gasoline and Oil	740.12
Equipment Repairs	278.68

Sever Maintenance

Salaries and Wages:	252.16
Administration:	154.60
Superintendent	284.40
General Foreman	691.16
Clerks	535.32
Engineering	134.98
Labor	
Expenses:	
Outfall Rental - Lynn	421.00
Printing and Advertising	6.37
Light and Power	2,496.29
Fuel	655.80
Water	10.00
Supplies	35.34
Pipe	85.94
Repairs	417.79

Total for Health and Sanitation

4,128.53
5,489.99
35,704.81

Summary for Health and Sanitation

	From Transfers Appropriation 1949 Refunds	Expended	To 1950 or Surplus
Health	1.49	17,021.80	15,361.06
Sever Maintenance	s 1,361.46	s 1,361.46	1,662.23
Ashes	s 13,729.65	s 13,729.65	781.71
Totals	1.49	38,223.15	14,853.76
* To 1950			2,519.83
s From P.W.D. Salaries			35,704.81

HIGHWAYS AND BRIDGES

Highways

Salaries and Wages:	2,521.61
Administration:	2,009.80
Superintendent	1,361.13
General Foreman	5,802.54
Clerks	3,747.18
Engineering	21,151.91
Labor	
Expenses:	
Supplies	420.30
Fuel	213.39
Gasoline and Oil	1,115.09
Range Oil	37.12

Summary for Charities and Soldiers Benefits				To 1950 or Surplus
	From 1949 Refunds	Transfers Appropriation	Expended	
Telephone Association	67.53			
Transportation (6 months)	12.50			
New car 8% of cost	244.00			
Lettering	1,084.06			
Registration and Inspection	12.50			
Gasoline and Oil	4.35			
	<u>34.91</u>			
Aid to Dependent Children - Aid	1,778.42			7,953.37
Expenses:				
Cash	27,198.22			27,198.22
	<u>27,198.22</u>			
Aid to Dependent Children - Administration				
Salaries and Wages:				
Board	200.00			
Clerk	<u>731.05</u>			931.05
Expenses:				
Association	4.35			
Supplies	3.62			
New car - 10% of cost	<u>127.51</u>			135.54
	<u>127.51</u>			1,066.59
Public Welfare - Temporary Aid				
Salaries and Wages:				
Clerks	324.88			324.88
Expenses:				
Administration				
Telephone	32.19			
Supplies	6.37			
Stationery and Postage	19.29			
New Car - 5% of cost	63.76			
Gasoline and Oil	<u>1.88</u>			124.59
Aid:				
Cash	2,801.75			
Groceries	683.82			
Board and Care	55.00			
Medicine and Medical Care	589.93			
Clothing	59.92			
Fuel	141.64			
Cities and Towns	5,874.55			
Other Institutions	5,515.24			
Lynn Infirmary; Board and Care	<u>2,490.10</u>			18,661.42
	<u>18,211.95</u>			
Veterans Benefits				
Salaries and Wages	1,456.00			1,456.00
Director				
Expenses:				
Administration:				
Stationery and Postage	6.00			
Telephone	50.63			
Dues	<u>5.00</u>			61.63
Aid:				
Cash	8,192.45			
Groceries	297.36			
Fuel	3.45			
Medicine and Medical Care	<u>1,142.12</u>			9,635.38
	<u>1,142.12</u>			11,153.01
Total for Charities and Benefits				248,819.48

Summary for Charities and Soldiers Benefits				To 1950 or Surplus
	From 1949 Refunds	Transfers Appropriation	Expended	
O. A. A. Aid	8,491.58	174,295.29	182,786.87	311.46
O. A. A. Administration		8,264.83	7,953.37	
A. D. C. Aid	481.63	26,716.59	27,198.22	109.41
A. D. C. Administration		1,176.00	1,066.59	
Welfare, Temporary Aid	33.15	18,676.49	18,661.42	
Veterans Benefits	165.00	11,580.37	11,153.01	592.36
Totals	9,171.36	240,709.57	248,819.48	1,061.45
* To 1950				
EDUCATION AND LIBRARIES				
Schools				
Salaries and Wages:				
Superintendent		5,674.76		
Teachers		292,506.26		
Nurse		2,683.29		
Clerical		4,801.82		
Band Director		1,721.46		
Physicians		1,600.00		
Custodians		<u>31,976.27</u>		340,942.96
Expenses:				
Administration:				
Printing and Advertising		288.67		
Stationery and Postage		117.52		
Telephones		983.12		
Freight and Express		<u>168.92</u>		1,558.23
Operation:				
Books		6,580.37		
Supplies		7,366.89		
Transportation of pupils		11,930.00		
Bus Tickets		437.50		
Tuition		316.38		
Census		195.02		
Support of Truants		216.56		
Hand Writing Supervision		1,500.00		
Visual Education		372.74		
Band		874.12		
Sanding Floor		60.00		
Labor		6.00		
Fuel		15,359.73		
Light		3,769.80		
Special Police		21.00		
Laundry		138.61		
Care of Grounds and Emerson fence		436.47		
Diplomas		161.44		
Water and Sewer		1,591.98		
Travel		4.80		
Linoleum		40.00		
Equipment - new		4,166.79		
Equipment - repairs		<u>325.57</u>		55,691.77
				398,192.96

Trade School Tuition

Expenses:

City of Everett	2,042.60
City of Walden	2,143.64
City of Boston	859.68
City of Lynn	581.89
City of Somerville	285.50
City of Wadford	34.25
Lynn Vocational	643.40
Town of Brookline	<u>21.00</u>

Library

Salaries and Wages

Librarian	2,353.65
Assistant Librarians	3,045.22
General Assistants	2,352.90
Custodians	<u>146.00</u>

Expenses:

Books	3,186.68
Periodicals	348.87
Supplies	53.15
Printing and Advertising	68.00
Stationery and Postage	2.00
Telephones	169.38
Fuel	372.18
Light	381.43
Sewer Rentals	12.00
Water	10.00
Cartage of books	99.00
Binding	209.90
Repairs	6.38
Transportation	<u>1.50</u>
New Equipment	<u>28.75</u>

Total for Education and Libraries

Summary for Education and Libraries

	From Transfers Appropriation 1949 Refunds	Expended	To 1950 or Surplus
Schools	218.24	398,136.39	161.67
Trade School Tuition	21.96	4,600.00	
Libraries		<u>13,050.00</u>	<u>12,827.97</u>
Totals	240.20	415,786.39	383.70

RECREATION AND UNCLASSIFIED

Playgrounds

Salaries and Wages:

Instructors	928.00
Labor	584.80
Maintenance Man	<u>216.00</u>

Expenses:

Supplies	531.16
Light	12.99
Express	2.01
Transportation	51.00
New Equipment	<u>1,109.27</u>

Insurance

Expenses:	
Fire (Schedule)	4,434.21
Fire (Grandstand)	225.00
Auto Liability	155.70
Auto Fire	72.25
Boilers	897.20
Compensation and Liability	<u>2,087.64</u>

Repairs

Backdrop-Stackpole Field	83.21
Bristow Street Playground work	17.67
Gasoline and Oil	412.70
	<u>110.00</u>
	<u>9.62</u>

Departmental Pensions

Non-Contributory

Police:	
Roland L. Mansfield	1,300.00
Mrs. Peter Flaherty	1,520.00
James P. Sullivan	1,724.06
Clarence Berrett	1,852.50
John I. Stuart	<u>2,272.00</u>
Fire:	
Mrs. Lucy Mathewson	760.00
Mrs. Georgena Joy	520.00
World War I Veterans:	
Edgar H. MacDougall	800.00
Ernest A. Merrithew	<u>1,401.00</u>

Contributory Retirement System

Expenses:	
Pensions	5,491.00
Expenses	<u>250.00</u>

Refund of 1948 Pin Ball Licenses
Article 6, A.T.M. 1949

Expenses:	
Refunded	<u>158.72</u>

Memorial Day Exercises

Expenses:	
Flowers	169.00
Flags	137.14
Amplifying	20.00
Music	225.00
Donation to Military Units	<u>150.00</u>

Annual Town Report

Expenses:	
Supplies	7.02
Pictures	60.00
Prizes awarded to students	38.75
Printing	<u>632.12</u>

Purchase Land

Expenses:	
Purchase from Amelia and Joseph Oljey	124.00
Recording Deed	<u>4.50</u>

Insurance

Expenses:	
Fire (Schedule)	4,434.21
Fire (Grandstand)	225.00
Auto Liability	155.70
Auto Fire	72.25
Boilers	897.20
Compensation and Liability	<u>2,087.64</u>

4,168.43

2,339.62

9.62

110.00

412.70

17.67

83.21

11,172.56

2,201.00

1,300.00

7,671.56

2,272.00

1,852.50

1,724.06

1,520.00

1,300.00

5,741.00

5,741.00

158.72

158.72

701.14

701.14

997.89

997.89

128.50

128.50

8,872.00

8,872.00

Rental - V. F. W. Quarters

Expenses:
Rent

273.00
273.00
32,213.24

Total for Recreation and Unclassified

SUMMARY FOR RECREATION AND UNCLASSIFIED

F.Wom 1949	Transfers 1949	Appropriation	Expended
	Refunds		
Playgrounds	4,382.50		4,168.43
Non-Contributory Pension	11,172.56		11,172.56
Contributory Pensions	5,741.00		5,741.00
Refund 1948 P.B. Licenses	4,16.67		4,158.72
Memorial Day	1,000.00		701.14
Town Report	1,500.00		997.89
Purchase Lot A35, Pl2023	400.00		128.50
Insurance	10,118.72		8,872.00
V.F.W. Rental	78.00		273.00
Totals	35,157.45	32,213.24	3,022.21

ENTERPRISES AND CEMETERIES

Water

Purchase:	
Met. District Commission	13,400.00
City of Melrose	676.20
Salaries and Wages:	
Administration:	
Superintendent	2,017.29
General Foreman	618.40
Clerks	2,433.00
Labor	
Expenses:	
Administration	168.76
Printing and Advertising	244.80
Stationery and Postage	135.00
Recording Liens	548.56
Maintenance	
Hydrants, Gates, Meters, Valves	6,998.75
Service Pipe, tubing & accessories	6,654.83
Supplies	954.71
Pipe and fittings	9,827.15
Gasoline and Oil	1,047.39
Stone, gravel, etc.	101.55
Equipment and tools	77.85
Equipment repairs	533.93
Freight and Express	24.05
Fuel	93.21
Light	3.00
Truck Registration and Inspection	1.70
Tires, tubes and repairs	48.33
Painting Hydrants	689.40
Construction:	
Hired Digger	341.05

27,055.85

59,617.39

M. D. C. Water Mains

Expenses:
Contractors

1,521.00
1,521.00

Cemeteries

Salaries and Wages:	
Clerical (See also Town Manager Acct)	1,300.00
Labor, permanent	8,443.84
Labor, temporary	2,655.28
Expenses:	
Telephones	127.87
Light	46.07
Printing and Advertising	4.00
Stationery and Postage	34.00
Water	52.86
Supplies	115.95
Equipment Repairs	151.45
Gasoline and Oil	150.97
Truck Registration and Inspection	2.35
Trees, shrubs, flowers	121.64
Sod and lawn	200.00
Burial Liners	981.47
Water Service Repair	7.47
New Equipment	304.08
Cement	10.28
Fuel	34.80

Total for Enterprise and Cemeteries

Summary for Enterprise and Cemeteries

From Transfers Appropriation Expended
1949 Refunds

Water 5.44 s 27,595.73 69,617.39

M.D.C. Mains 11,329.83

Cemeteries 17,661.80 1,521.00

Totals 11,329.83 87,273.75 14,754.38

s From P.W.D. Salaries

* To 1950

Balance from P.W.D. Salaries to surplus

INTEREST AND MATURING DEBT

Maturities:

Fire and Police Station Loan	3,000.00
Sever Loans	18,000.00
Water Loans	16,000.00
Tax Title Loans	8,295.66
Temporary Loans	330,000.00
Interest:	
On Fire and Police Station Loan	585.00
On Sever Loans	8,580.00
On Water Loans	2,297.50
On Tax Title Loans	34.02
On Temporary Loans	2,083.58

375,295.66

Total for Interest and Maturing Debt

13,580.10

388,875.76

Total From Other Sources:		
To:		
Water Connection Ballard St.	7,799.35	
New Machine and Equipment	20,000.00	
Chap 90 Const. Golden Hills Rd.	15,847.03	
Chap 90 Work	15,000.00	
Library	2,897.77	
Cemetery	6,250.29	
Sewer Bonds	<u>4,979.66</u>	
Total Transfers:		57,772.10
		66,224.66
Total Cash Expenditures, Refunds		1,826,641.85
Cash on Hand December 31, 1949		<u>243,177.38</u>
		2,069,819.23

Agency and Trust	44,223.16	44,223.16
Federal:		
Withholding Tax Deductions	1,514.50	
State:	3,548.78	
Dept. of Conservation	243.75	
Audit Municipal Accounts	213.10	
Audit Retirement System	1,000.00	
Smoke Inspection	1,349.84	
Mosquito Control		7,869.95
Charles River Basin Loan		
Metropolitan District Commission		
Parks and Boulevards		
County:	25,204.09	
County Tax	43,016.82	
Tuberculosis Hospital	13,382.91	
Dog Licenses	4,233.80	
Town:		
Income - Wilson Library Fund:	38.00	
Income - Johnson Library Fund:	171.82	
Books		
Income - Kimball Library Fund:	154.31	
Books		
Income - Kimball Welfare Fund:	30.00	
Back brace	20.00	
Dentures	2.25	
Tailings	652.60	
Stadium, painting	162.00	
Guaranteed Deposits, Planning Board		6,980.98
Perpetual Care Bequests	5,750.00	
Private:		
Blue Cross and Shield Deductions	5,867.03	
		150,778.74
Refunds		
Taxes:		
1946 Real Estate	54.15	
1947 Real Estate	82.81	
1948 Real Estate	1,449.57	
1948 Personal	2.99	
1949 Real Estate	4,946.50	
1949 Personal	1.95	
Privileges:		6,537.97
1948 M.V. Excise	58.98	
1949 M.V. Excise	827.59	
Tax Possessions		
1949 Sever Rental Added to Taxes	886.57	
1949 Water Liens Added to Taxes	224.00	
Revenue - Est. Rec.	6.00	
	13.99	
		7,675.31
Transfers		
From Reserve Fund:		
To:		
Building Repairs	2,000.00	
Chap So Land Damage Hesper St.	23.95	
Law	344.67	
O. A. A. Aid	5,773.02	
A. D. C. Aid	226.98	
School Salaries	60.00	
Trade School Tuition	21.96	
		8,450.56

RECAPITULATION OF RECEIPTS AND EXPENDITURES

Cash on Hand January 1, 1949	138,673.51
Receipts:	
General Revenue	1,148,643.35
Commercial Revenue	1,686,851.97
Refunds	29,425.74
Transfers	1,864,921.06
Total Receipts, Refunds and Transfers	<u>66,224.66</u>
	2,069,819.23
Expenditures:	
General Government	53,602.08
Protection of Persons and Property	142,763.16
Health and Sanitation	35,704.81
Highways and Bridges	196,448.95
Charities and Veterans	248,819.48
Benefits	415,642.89
Education and Libraries	22,213.24
Recreation and Unclassified	85,892.77
Enterprise and Cemeteries	388,875.76
Interest and Maturing Debt	150,778.74
Agency and Trust	7,675.21
Refunds	<u>1,760,417.19</u>
Total Expenditures, Refunds and Transfers	<u>66,224.66</u>
	1,826,641.85
Cash on Hand December 31, 1949	<u>243,177.38</u>
	2,069,819.23

RECAPITULATION OF TOWN INDEBTEDNESS

Bonded Debt:	
Inside Debt Limit	130,280.00
Outside Debt Limit	<u>299,720.00</u>
	430,000.00
TABLE OF TOWN DEBT, DECEMBER 31, 1949	
SHOWING TOTAL PAYMENT OF PRINCIPAL AND INTEREST TO BE RAISED FROM 1950 TO 1972 INCLUSIVE	
Fire and Police Station Bonds	Principal
Sever Bonds	15,000.00
Water Bonds	1,463.50
	297,000.00
	75,652.50
	13,870.00
	<u>13,870.00</u>
	430,000.00
	92,986.00
	522,986.00

OUTSTANDING BONDS AND NOTES, DECEMBER 31, 1949

1934 Fire and Police Station Loan Bonds, Issued December 31, 1934	15,000.00
Balance December 31, 1949	15,000.00
Due December 1, 1950, Nos. 66-68 @ 3 1/4 %	3,000.00
(Payable to National Shawmut Bank, Boston, Mass.)	
1938 Sever Loan Bonds, Issued May 1, 1938	70,000.00
Balance December 31, 1949	5,000.00
Due May 1, 1950, Nos. 68-71 @ 2 3/4 %	
(Payable at National Shawmut Bank, Boston, Mass.)	
1938 Sever Loan Bonds, Issued September 1, 1938	227,000.00
Balance December 31, 1949	12,000.00
Due September 1, 1950, Nos. 133-144 @ 2 3/4 %	
(Payable at National Shawmut Bank, Boston, Mass.)	
1947 Water Loan Bonds, Issued January 1, 1947	36,000.00
Balance December 31, 1949	26,000.00
Due January 1, 1950 Nos. 5-6 @ 1 3/4 %	2,000.00
Balance December 31, 1949	36,000.00
Due January 1, 1950 Nos. 5-6 @ 1 3/4 %	2,000.00
Balance December 31, 1949	2,000.00
Due January 1, 1950 Nos. 5-6 @ 2 %	
1948 Water Loan Bonds, Issued July 1, 1948	20,000.00
Balance December 31, 1949	5,000.00
Due July 1, 1950 Nos. 6-10	
(All payable at National Shawmut Bank, Boston, Mass.)	
No Outstanding Temporary Loans December 31, 1949	
Tax Title Loans paid in full on April 22, 1949	

Statement of Bonded Indebtedness

December 31, 1949	Issued	Balance
1934 Fire and Police Station Bonds	80,000.00	15,000.00
1938 Sever Bonds (May)	136,000.00	70,000.00
1938 Sever Bonds (Sept.)	359,000.00	227,000.00
1947 Water Bonds	110,000.00	98,000.00
1948 Water Bonds	25,000.00	20,000.00
Total Bonded Debt	<u>710,000.00</u>	<u>430,000.00</u>

State Taxes and Assessments:

Cash	169.74
General	2,459.14
In Banks and Office	20,676.21
Special Deposits:	6,582.77
Surplus War Bonus	1,000.00
Advance for Petty Cash	
Accounts Receivable:	
Taxes	
Levy of 1945 and Prior Years:	
Real Estate	18.75
Levy of 1948:	54.15
Real Estate	
Personal	
Poll	
Levy of 1949:	
Real Estate	
Personal	
Poll	
Estate of Deceased Persons	
Motor Vehicle Excise:	
Levy of 1948	
Levy of 1949	
Sewers: - Special Assessments	
Apportioned 1948	
Apportioned 1948 Interest	
Apportioned 1949	
Apportioned 1949 Interest	
Tax Titles:	
Tax Possessions	
Departmental:	
Sewer Rentals	
June 1949	
December 1949	
Temporary Aid	
O. A. A. Aid	
O. A. A. State	
A. D. C. Aid - State	
Water Rates:	
December 1943	
June 1944	
June 1945	
December 1945	
June 1946	
December 1946	
June 1947	
December 1947	
June 1948	
December 1948	
June 1949	
December 1949	
Water liens:	
Added to 1949 Taxes	
Abatement of Smoke Nuisance	169.74
Audit Municipal Accounts	2,459.14
North Shore Mosquito Control	20,676.21
County Taxes and Assessments:	6,582.77
County Tax	1,000.00
Overlays	
1936	
1946	
Withholding Tax Deductions:	
On 1950 Receipts	
State Aid to Highways	308.82
County Aid to Highways	4,900.39
Unprovided For Accounts:	3,352.12
Chapter 90 Central St. Contract 11329	
Chapter 90 Maintenance	1,222.74
	879.78
LIABILITIES AND RESERVES	
Reserve For Petty Cash Advance	100.00
Surplus War Bonus	723.01
Sale of Cemetery Land	4,149.00
Reserve For Payment of Sever Loans	7,185.78
Revenue Reserved Until Collected:	
Motor Vehicle Excise Tax	6,773.63
Sever Assessment	829.86
Tax Titles	124,746.89
Tax Possessions	115,471.84
Departmental	16,857.61
State and County Aid to Highways	8,252.51
Water and County Aid to Highways	18,621.13
Excess Proceeds: Sale of T.T. Land Of L.V.	291,553.47
Trust Funds Income:	147.23
George M. Wilson Library Fund	120.88
Benjamin W. Johnson Library Fund	47.47
Annie May Kimball Library Fund	47.88
Ora Waitland Kimball Welfare Fund	746.21
Cemetery Perpetual Care Funds	2,943.81
Tailings: Uncollected Checks	
State Taxes and Assessments:	
Charles River Basin	817.81
Nantasket Maintenance	147.99
M. D. C. Water	13,410.50
Metropolitan Parks Boulevards	55.85
County Taxes and Assessments:	
Tuberculosis Hospital	
Overlays Reserved for Abatement:	
Reserve	
Levy of 1948	
Levy of 1949	
16,345.39	
6,943.42	
8,706.45	
31,995.16	
1,794.32	
14,431.85	
3,906.27	
238.33	
187.90	
54.15	
18.75	
1,000.00	
2,459.14	
169.74	
243,177.38	
244,000.39	
25.17	
1,092.86	
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62,678.07	
2,701.36	
72.00	
7,409.90	
47.37	
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App. Sewer Assessments Added to Taxes:

1948 Assessment	7.65
1948 Interest	.92
1949 Assessment	230.99
1949 Interest	<u>22.45</u>

DEFERRED REVENUE

5,310.12

Apportioned Sewer Assessment not Due
Apportioned Sewer Assessment Revenue:

Suspended Sewer Assessments
Suspended Sewer Assessment Revenue

DEBT ACCOUNT

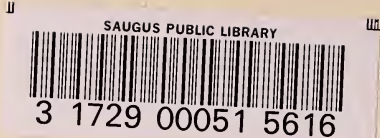
Net Funded or Fixed Debt:	430,000.00
Fire and Police Station Loan	15,000.00
Sewer Loans	297,000.00
Water Loans	118,000.00
	<u>430,000.00</u>
	<u>430,000.00</u>

TRUST ACCOUNT

Trust Funds - Cash and Securities	159,861.09
George M. Wilson - Library Fund	
Benjamin N. Johnson - Library Fund	
Cemetery Perpetual Care Funds	
Post War Rehabilitation Fund	
	<u>159,861.09</u>

CONTRIBUTORY RETIREMENT FUNDS

Retirement Funds - Cash and Securities	127,559.61
Annuity Savings Fund	60,169.32
Annuity Reserve Fund	6,834.01
Pension Fund	57,786.83
Military Service Fund	2,151.01
Expense Fund	618.44
	<u>127,559.61</u>



For Reference

Not to be taken

from this library

SCHOOL INFORMATION

School Calendar

Fall Term, 1949: opened September 7, 1949; closed December 22, 1949. Winter Term (first half): opens January 3, 1950; closes February 17, 1950. Winter Term (second half): opens February 27, 1950; closes April 14, 1950. Spring Term: opens April 24, 1950; closes in June 1950, the exact date depending upon the number of school days lost because of bad weather

No-School Signals

Elementary Grades:

8:00 AM 2-2 (two rounds sounded) on fire alarm whistle means no morning session for the first six grades and the Special Class at the Sweetser School. Between 6:30 AM and 8:00 AM no-school announcements will also be given over radio stations WNAC, WBZ, WCOP, WESX and WLYN.

12:45 PM 2-2 (two rounds sounded) on fire alarm whistle means no afternoon session for the first six grades. Between noon and 1:00 PM no-school announcements will be given over as many of the radio stations listed above as possible.

High School and Junior High Schools:

6:45 AM 2-2 (two rounds sounded) on fire alarm whistle means no session for high and junior high schools all day. Between 6:30 AM and 8:00 AM no-school announcements will be given over radio stations WNAC, WBZ, WCOP, WESX and WLYN.

School Telephones

Armitage School	8-1090	North Saugus School	8-1098
Ballard School	8-1091	Roby School	8-1099
Clifftondale School	8-1092	Oaklandvale School	8-0731
Emerson School	8-1093	Centre School	8-1388
Felton School	8-1094	High School	8-0260
Lynnhurst School	8-1095	Supt's Office	8-0775
Sweetser School	8-1097	Guidance Office	8-1699
Business Office (High School)		8-1420	

AT YOUR SERVICE

For information on:

Call:

At:

AMBULANCE	Police Department	8-0105
Assessments	Assessors	8-2420
Bills & Accounts	Accountant	8-2420
Birth Certificates	Town Clerk	8-2420
Building Permits	Building Department	8-2420
Burial Permits	Health Department	8-2420
Cemetery	Cemetery Department	8-2420
Cemetery Deeds	Cemetery Department	8-2420
Death Certificates	Town Clerk	8-2420
Dentist	Health Department	8-2420
Dog Licenses	Town Clerk	8-2420
Elections	Town Clerk	8-2420
Employment	Town Manager	8-2420
Entertainment Licenses	Town Clerk	8-2420
FIRE	Fire Department	8-0108
Fishing & Hunting Licenses	Town Clerk	8-2420
Fuel Oil Storage	Fire Department	8-0108
Garbage Collection	Health Department	8-2420
Health	Health Department	8-2420
Library	Public Library	8-0530
Licenses	Town Clerk	8-2420
Lights, Streets	Public Works	8-2420
Maps, Official	Public Works	8-2420
Marriage Certificates	Town Clerk	8-2420
Milk Inspection	Health Department	8-2420
Municipal Pensions	Accountant	8-2420
Old Age Assistance	Bureau of Old Age Assistance	8-2420
Ordinances, Town	Town Clerk	8-2420
Planning	Planning Board	8-2420
Plumbing Permits	Building Department	8-2420
POLICE	Police Department	8-0105
Purchasing	Town Manager	8-2420
Retirement	Accountant	8-2420
Rubbish & Ash Collection	Public Works	8-2420
Schools	School Superintendent	8-0775
Sewers	Public Works	8-2420
Street Maintenance	Public Works	8-2420
Tax Assessments	Assessors	8-2420
Tax Collections	Tax Collector	8-2420
Trees	Public Works	8-2420
Veterans' Benefits	Veterans' Department	8-2420
Veterans' Services	Veterans' Department	8-2420
Voting, Registration, etc.	Town Clerk	8-2420
Water	Public Works	8-2420
Weights & Measures	Sealer of Weights & Measures	8-2040
Welfare	Board of Public Welfare	8-2420
Zoning	Inspector of Buildings	8-2420

In the event that service rendered by any Town department is unsatisfactory, if you have any suggestions to make as to its improvement, or any question regarding your Town's government, you will favor those who serve you if you will call:

TOWN MANAGER AT 8-2420